

Recovery Plan 2025 Report

State and Local Fiscal Recovery Funds

Version 6
July 31, 2025



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General Overview

Executive Summary

Gwinnett County was awarded \$181,855,587 in Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) by the U.S. Department of the Treasury (Treasury) as authorized through the American Rescue Plan Act (ARPA). These funds provide a substantial infusion of resources to help turn the tide on the pandemic, address its economic fallout, and lay the foundation for a strong and equitable recovery.

Funding objectives for this program include:

- **Support urgent COVID-19 response efforts** to continue to decrease the spread of the virus.
- **Replace lost public sector revenue** to strengthen support for vital public services and help job retention.
- **Support immediate economic stability** for households and businesses.
- **Address systemic public health and economic challenges** that have contributed to the inequitable impact of the pandemic.

In compliance with reporting requirements, Gwinnett County prepared, submitted, and published its Recovery Plan by the August 31, 2021, deadline. However, at the time of initial submission, the County's plan for utilizing Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) was still in development and had not yet been authorized by the Board of Commissioners.

The Gwinnett County Board of Commissioners acted on September 21, 2021, to approve a resolution to authorize the allocation of American Rescue Plan Act funding to reflect the needs of the County based on community engagement.

A revised report submitted November 22, 2021, updated the 2021 Recovery Plan Report to reflect the innovative and impactful programming that the Gwinnett County Board of Commissioners authorized to help support a strong and equitable recovery from the COVID-19 pandemic and economic downturn.

The 2025 Recovery Plan Report provides additional updates and tracks project activities through June 30, 2025. It is important to note that Gwinnett County did achieve the deadline of obligating the awarded \$181,855,587 by December 31, 2024. As of June 30, 2025, we have expended 71% (\$129,789,260) of the CSLFRF funds and completed 44 of the 59 projects.

Uses of Funds

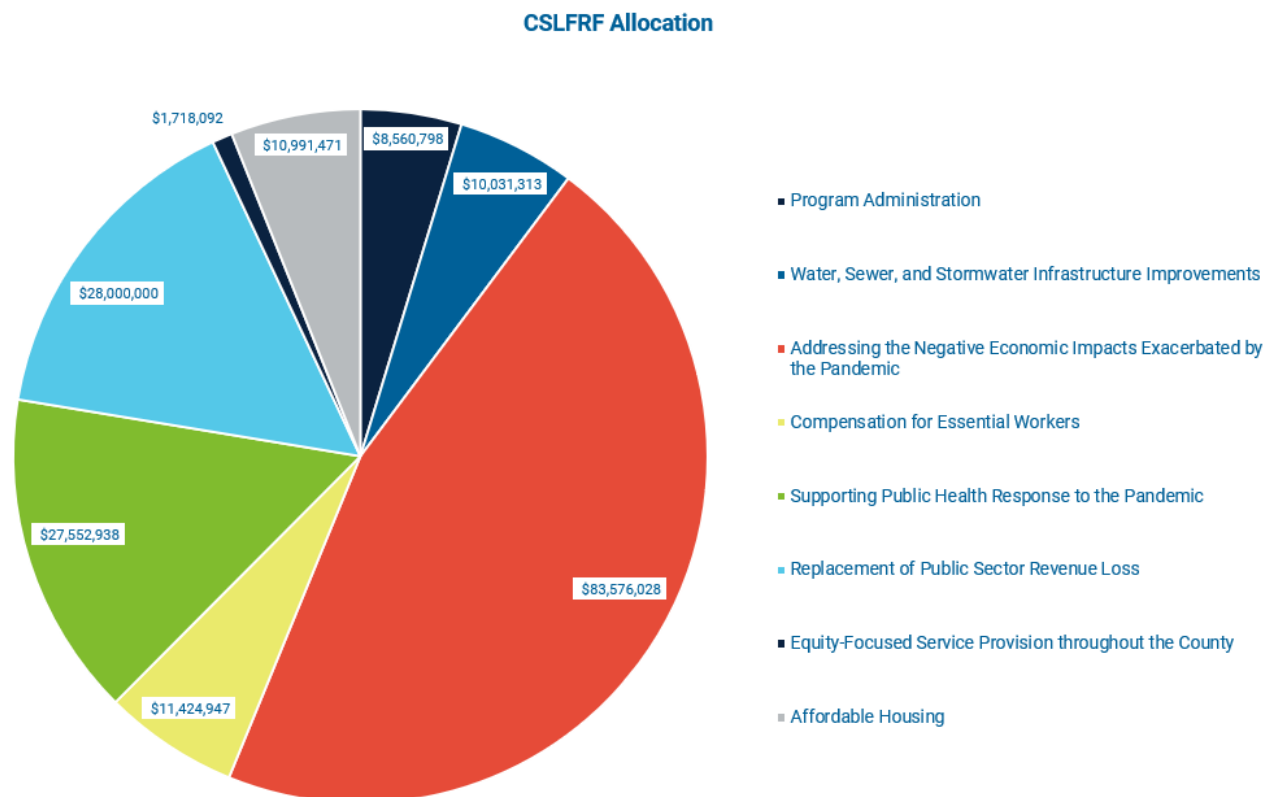
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These funds provide a substantial infusion of resources to help turn the tide on the pandemic, address its economic fallout, and lay the foundation for a strong and equitable recovery.

Funding objectives for this program include:

- **Support urgent COVID-19 response efforts** to continue to decrease spread of the virus and bring the pandemic under control.
- **Replace lost public sector revenue** to strengthen support for vital public services and help retain jobs.
- **Support immediate economic stability** for households and businesses.
- **Address systemic public health and economic challenges** that have contributed to the inequitable impact of the pandemic.

To maximize our use of these Fiscal Recovery Funds we worked to focus our allocations within the priority program areas as defined by the U.S. Department of the Treasury.



Projects will include:

- **Supporting Public Health Response to the Pandemic (\$27.6 M)**
 - The County has utilized ARPA funds to continue to support the Gwinnett County Public Health Department and other partner agencies in efforts to prevent, mitigate, and respond to the COVID-19 pandemic.
 - In addition to the general support of COVID related public health activities, these funds supported:
 - Vaccination site operational costs
 - Vaccination incentive programs
 - Public health infrastructure and equipment enhancements
 - Mobile clinic expansions
 - Behavioral healthcare services (including mental health or substance misuse treatment, crisis intervention, and related services)
 - Assistance to Nonprofits
- **Replacement of Public Sector Revenue Loss (\$28 M)**
 - Gwinnett County used \$28 million to replace revenue lost in FY 2020 and 2021 due to the pandemic.
- **Equity-Focused Service Provision throughout the County (\$1.7 M)**
 - This allocation will allow the County to expand its current Health and Human Services model and enhance community resource support in targeted underserved areas.
 - Funds will be used for:
 - Senior Assessment
 - Warming Stations
 - Nonprofit and County service provisions for critical needs (individualized community-based needs)
 - Comprehensive human services system needs assessment/study
 - Disparity Study
- **Addressing the Negative Economic Impacts Exacerbated by the Pandemic (\$83.6 M)**
 - ARPA funds will be utilized to address negative impacts on our community with funding available to support:
 - Rebuilding Tourism, Arts & Entertainment
 - Small Business Recovery
 - Workforce Development
 - Nonprofit Capacity Building & Operating Support
 - Food Insecurity
 - Veterans Services
 - Early Childhood Learning & Literacy
 - Transportation Services
 - Other Gwinnett County Government Operational Needs
 - Home Repairs Assistance program support (new financial assistance program to assist eligible households in completing necessary repairs to reduce water/sewer waste and overconsumption and reduce monthly usage costs to customers)

- These funds will be used to expand the Centerville Community Resource Center (\$20.4M) and create a Gwinnett Community Resource Center (\$46M). The expansion of health and human services support will offer the County the opportunity to provide much needed services in public health, early learning, mental health, and family services that are necessary for sustaining the standard of Gwinnett excellence and creating a safe, livable, and healthy community.
- **Compensation for Essential Workers (\$11.4 M)**
 - Gwinnett County utilized ARPA funds for authorized premium pay to qualified employees working in the field with a higher risk of severe illness from COVID-19 in FY 2021.
 - Additional funds were utilized as recruitment incentives and premium pay for selected essential worker classifications (i.e., Public Safety) within the County.
- **Water, Sewer, and Stormwater Infrastructure Improvements (\$10 M)**
 - ARPA funds will be utilized to address water, sewer, and stormwater improvements directed to underserved areas within the County. This includes improvements to infrastructure, such as dam rehabilitation projects in underserved areas.
- **Affordable Housing (\$11 M)**
 - Gwinnett County's Affordable Housing Development Fund offers funding to facilitate the development of affordable housing units for households making at or below 65 percent of Area Median Income to help address the impacts from the COVID-19 pandemic.
- **Program Administration (\$8.6 M)**
 - Overall program administration costs, technology enhancements, and the acquisition of Grants Management Solution software to facilitate grant program reporting and compliance requirements.

It is important to note that Gwinnett County is also a recipient of the Emergency Rental Assistance Program (ERAP) funds. Our ERAP funded program, Project RESET 2.0 (PR2.0), adhered to low barrier programming, implemented multiple income source qualifications, and partnered with the Magistrate Court to ensure program success. PR2.0 utilized over \$66.9 million in ERA1 and over \$25.5 million in ERA2 funding to ensure that 24,768 individuals in Gwinnett County did not have to face an eviction or utility disconnection. Gwinnett processed over \$86.5 million in financial assistance for 9,858 households. ERA1 funding supported 6,154 households and 15,528 individuals. ERA2 funding supported 3,704 households and 9,240 individuals. Gwinnett County utilized the remaining ERA2 funding for eligible affordable housing projects to further support the community's housing needs which were exacerbated due to the pandemic.

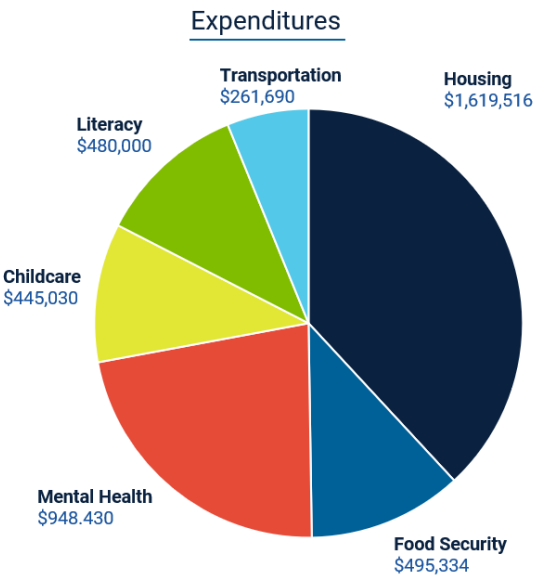
Gwinnett County has partnered with several civic, quasi-governmental, and nonprofit organizations to achieve its ARPA funding objectives. County departments and subrecipient agencies have been working tirelessly to implement impactful programming that will make a meaningful and lasting impact throughout the community.

In partnership with United Way of Greater Atlanta, the County awarded ARPA funds to nonprofit agencies providing critical services in Gwinnett to support their response to local needs

worsened by the COVID-19 pandemic. The following pie chart reflects the nonprofit allocations and expenditures by direct service category. Achieving 100% completion, the nonprofits served 106,934 citizens in various categories of need.

Nonprofit Direct Services

Citizens Served	
Housing	1,886
Mental Health	1,917
Food Security	32,765
Literacy	19,429
Childcare	419
Transportation	50,518
Total	106,934

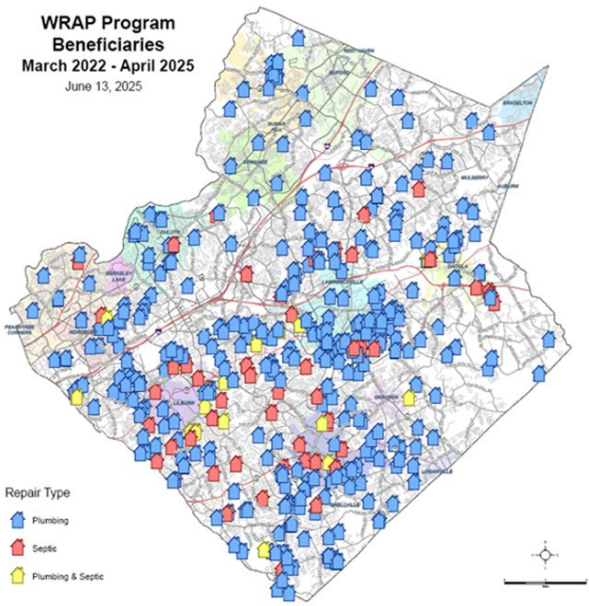


Our Water Resources Assistance Program (WRAP) assists disproportionately impacted households with plumbing and septic repairs that will save them money on their water bills as well as preserve the environment. To date the program has expended 80% of awarded funds and has assisted 524 households throughout the County – which includes 159 senior households and 93 households with disabilities.

Water Resources Assistance Program (WRAP)

WRAP Allocation	\$	4,000,000
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- To Date:
- \$3,200,000 Expended
 - 524 Households (HH) Served
 - 159 Senior HHs
 - 93 HHs w/ Disabilities



Continuing its efforts to tackle affordable housing, Gwinnett County announced the Gwinnett County Affordable Housing Development Fund in August 2023. This fund allocated \$11 million

to the development of affordable housing for households making up to 65% of Area Median Income (AMI). The map below identifies the twelve awarded projects that will develop 834 units (664 affordable units, 170 market-rate units). Of these units, 15% (122) will be for ownership and 85% (712) for rental.

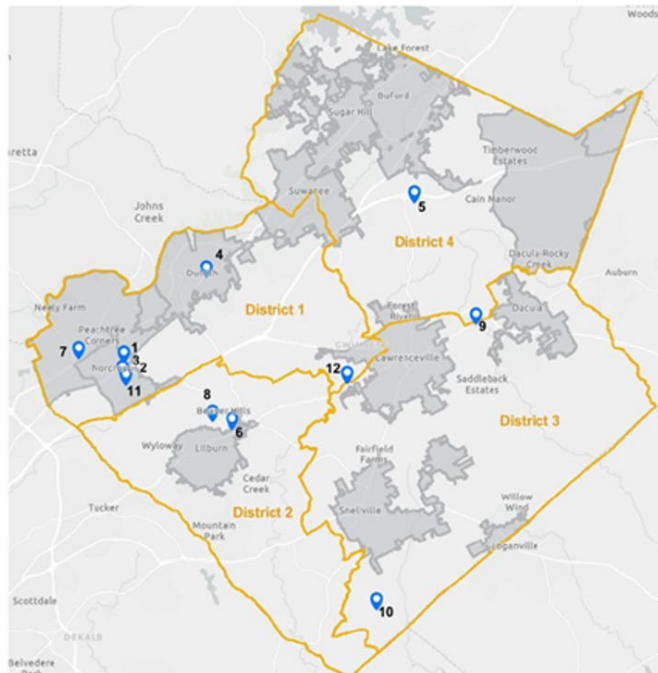
Affordable Housing Development Fund

Locations

1	Sage Apartments
2	Legacy at Walton Crossing Phase II
3	Legacy at Walton Crossing Phase I
4	Rainbow Village Phase II
5	Ivy Ridge Apartments
6	Gwinnett Christian Terrace
7	Extended Stay Conversion
8	Shady Drive and Vernon Street
9	New River's Edge Phase II
10	Lenora Oaks
11	Mitchell Point
12	Redland Trace

Unit Details

- 664 affordable units
- 170 market-rate units



Gwinnett County Board of Commissioners allocated \$4,891,428 in ARPA funding for Nonprofit Capacity Building. The objective is to increase the effectiveness and strength of local nonprofits to enhance their impact on our community. The program strengthens nonprofits by increasing their core operations and improving infrastructure. Providing support that will assist Gwinnett nonprofits in more effectively carrying out their missions – now and into the future.

This grant program offered two tracks – capital support and operational support. The operational support program focuses on the provision of technical assistance and learning modules to grow the organization’s capacity. The capital support program provides nonprofits with project funding that will improve their overall capacity by fulfilling a capital need.

In alignment with the County’s [Human Services Strategic Plan](#), funding was given to organizations providing services within the following categories of need:

- Food Security
- Housing
- Health and Wellbeing
- Youth, Literacy, and Learning
- Cross-cutting Barriers to Access
 - Transportation
 - Culturally and Linguistically Responsive Services

Below is a graphical representation of the number of nonprofits that affect each category of need.

Nonprofit Capacity Building

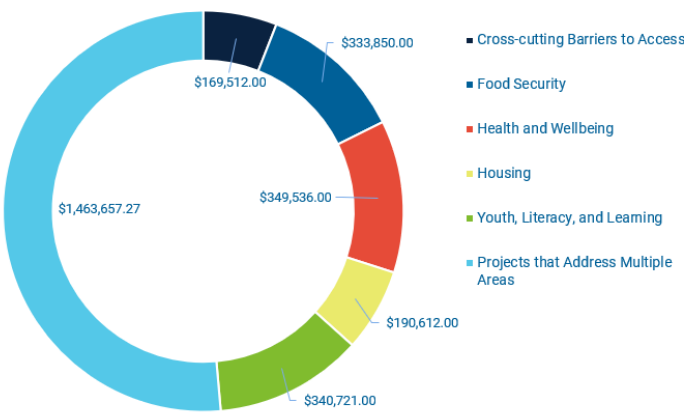
At a Glance:

- 68 Awards
 - 58 Capital Support
 - 10 Operational Support
 - \$2,842,916 (58%) Expended
- 24% Capital Support Projects Completed
- 57% Awarded projects address multiple strategic priorities

Addressing Community Needs

Human Services Strategic Priorities	# of Projects
Health and Wellbeing	37
Youth, Literacy, and Learning	32
Food Security	27
Cross-cutting Barriers to Access	24
Housing	14

Expenses by Human Services Strategic Priorities



To support families with young children and disabled dependents, Gwinnett County offered free breakfast and lunch meals for the past three summers that were available for pick up at ten local parks distributed around the county. During the summer of 2024, there were 223,160 meals served. The following graphic shows the breakdown of the number of meals served at each park each week for the 2024 summer season:

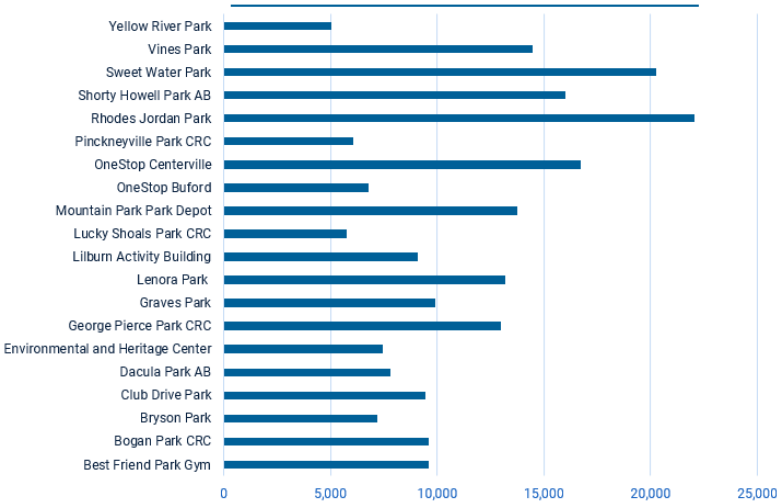
Summer Meals

Summer Meals Allocation	\$	1,392,981
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At A Glance

- 20 locations
- 111,580 children/adults with disabilities served
- 223,160 meals served

2024 Summer Meals



Dam Rehabilitation Projects are being utilized to perform necessary lifecycle maintenance on many dams operated and maintained by Gwinnett County. Some of these dams were constructed over 50 years ago. The scope of each project will address common maintenance

needs associated with dams of this age, that will extend the lifecycle of elements associated with the dam's primary spillway. Additionally, each of the subject dams are classified as high hazard structures by the Georgia Safe Dams Program, meaning that if a dam were to fail, it could lead to a loss of life downstream of the structure. The following graphic shows the distribution through Gwinnett County of the eleven Dam Rehabilitation Projects funded by CSLFRF Funds:

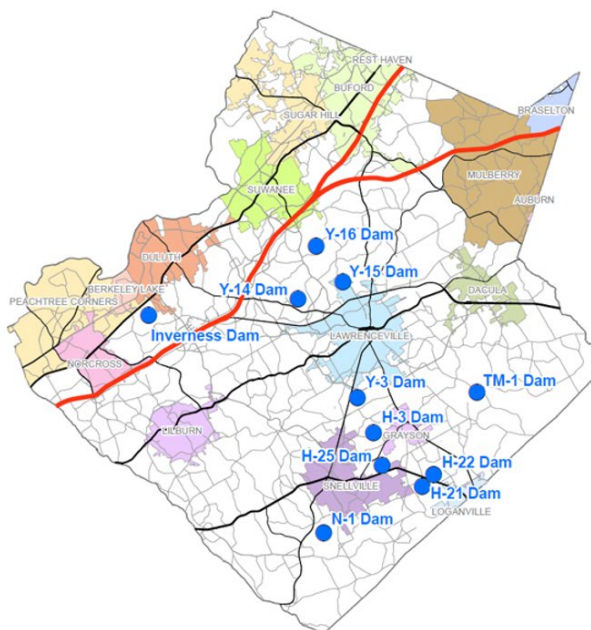
Dam Rehabilitation

Locations

- Dam No. 21 - Haynes Creek - Brushy Fork Creek Watershed
- Dam No. 22 - Haynes Creek - Brushy Fork Creek Watershed
- Dam No. 25 - Haynes Creek - Brushy Fork Creek Watershed
- Dam No. 3 - Haynes Creek - Brushy Fork Creek Watershed
- Dam No. 1 - No Business Creek Watershed
- Dam No. 1 - Tribble Mill
- Dam No. 14 - Yellow River Watershed
- Dam No. 15 - Yellow Richer Watershed
- Dam No. Y16
- Dam No. Y-3 Yellow River Watershed
- Inverness Dam

At A Glance

- 11 Dam rehabilitations
- 83% complete



To address the growing need for homeless services in Gwinnett County, the Department of Community Services oversaw warming stations, utilizing current county facilities at five locations. These locations were spread across the county in the cities of Buford, Duluth, Lawrenceville, Norcross, and Snellville. Stations provided residents with temporary shelter, sanitation facilities, food, supplies, and when additional assistance is required, contact with staff. Warming Stations offered a temporary solution for residents to enter a facility to relieve long term exposure to adverse elements. Generally, these stations were open during overnight hours, as many public facilities and alternative shelters were utilized during the day. Additional details on the warming stations can be found on our website at [Warming Stations - Gwinnett | Gwinnett County](#). The warming stations were open 160 nights over the course of four seasons serving 7,139 residents. The following graph outlines the distribution of overnight stays across the various stations during the most recent season:

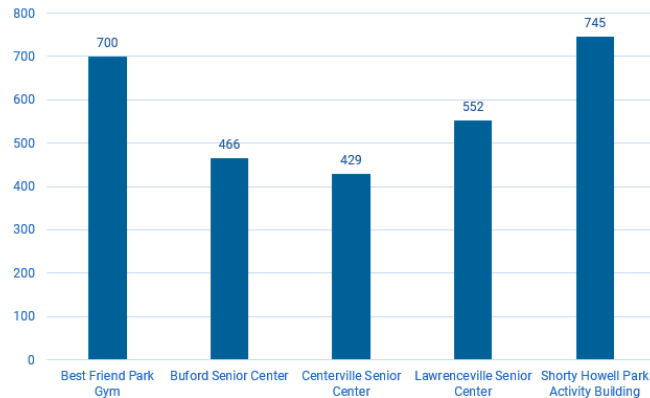
Warming Stations

Warming Stations Expenditures \$ 319,271

At A Glance

- 5 locations
- 160 nights open
- 7,139 residents served

Most Recent Season



Below is a picture of one of our warming stations.



The Gwinnett County Veterans and Family Services Program was created to assist veterans and their families with completing paperwork and filing claims with staff knowledgeable in veteran background and experience. This program provides an outpost of support for veterans in Gwinnett, providing an accessible community-based location to receive support and services. The Veterans and Family Services Community Navigator program supports emergent social service needs by connecting veterans and their families with a network and support structure for assistance. These needs include housing solutions, food security, continuing education, GI Bill loans, mental health, employment, medical services, legal advice, and other needs. ARPA provided funding to establish operations on this important community need.



Gwinnett County is committed to the ongoing development of quality service, programming, and resource support throughout the County. This [Centerville Community Resource Center](#) allows the County to expand its current Health and Human Services model and enhance community resource support in targeted underserved areas. ARPA funds were used to expand the health and human services support offered to the County with the opportunity to provide much needed services in public health, early learning, mental health, and family services that are necessary for sustaining the standard of Gwinnett excellence and creating a safe, livable, and healthy community.

The [Community Resource Center Gwinnett](#) facility will act as a central hub for residents seeking resources related to shelter, food, employment, mental health, and more. As residents enter the front doors of this human services hub, they can access a plethora of services which meet their needs where they are. The proposed expansion of the Gwinnett Community Resource Center facility will be over 84,000 square feet multi-level facility that will provide organizational space for multiple internal and external community partners.



Promoting Equitable Outcomes

Gwinnett County is committed to making sure that communities most impacted by the negative economic effects of the COVID-19 pandemic are informed about the resources that are available to them through ARPA CLSFRF funding. The available programs are publicized via news releases, public school newsletters, utility bill inserts, and flyers made available in public facilities such as libraries, senior centers, and the Justice and Administration Center. These resources are further accessed by Community Navigators, located at our Community Resource Centers that are strategically located in various disadvantaged communities throughout the county, and seasonally at our community warming centers. The Gwinnett County website also provides an exhaustive list of programs funded by ARPA CSLFRF Funds, qualifications for access, along with electronic registration forms, and frequently asked questions. Phone numbers are provided for additional information. Any residents who qualify for assistance through one of our programs are also informed of other programs that might be of interest to them.

Community Engagement

To ensure that Gwinnett County is strategic and impactful with CSLFRF, we conducted the following efforts to guide our approach to allocating funds.

- A Needs Assessment engaged community stakeholders in defining critical services and ongoing needs of residents due to the public health emergency

- An Internal Assessment of County needs and COVID-19 expenses, to include an analysis of allowable revenue recovery, was conducted to ensure the County is retaining necessary funds to ensure an effective response to COVID-19 which does not disrupt Gwinnett's standard in service provision
- A Funding Analysis was initiated to measure the impact and effectiveness of federal funds that have already been received to handle the pandemic, define what funding remains through 2023 and beyond, identify what additional resources will be allocated to Gwinnett through the American Rescue Plan Act (ARPA), and determine what additional State and Federal resources will be deployed to address the various needs defined
- An Infrastructure Analysis review of planned County projects examined eligibility for ARPA funding and assessed their impact in meeting community needs; and
- An Analysis of Underserved Areas/Service Gaps was conducted to help us focus our ARPA funds on inequities and underserved areas.

The Grants Management Division within the Department of Financial Services engaged with department directors, community partners, local governments and other county stakeholders to stay informed on community-wide needs and collaboratively work to define funding solutions for our leadership's consideration.

Labor Practices

Gwinnett County knows that our communities are at a better advantage when they encourage competition that builds productivity and opportunity for high-skilled, higher wage labor workers. To that end, the County will ensure that workforce practices for SLFRF infrastructure include adherence to and completion of a Project Workforce Continuity Plan and Employment and Local Impact Reporting.

Through the completion of these documents, Gwinnett County, and its vendors, uphold that all wages earned are commensurate with similar construction jobs within the area to maintain an adequate number of laborers to complete the job within a timely manner.

With the construction of the Centerville Community Resource Center and the Gwinnett Community Resource Center, the County is implementing fair labor practices which ensure competitive procurement in selecting a qualified builder and payment of equitable wages that align with prevailing pay rates established by the Davis-Bacon Act.

Gwinnett County will ensure that the benefits of introducing these facilities to the communities will see a large return on Fiscal Recovery Fund investment for the quality and quantity of service opportunities which will be made available. Both Community Resource Center locations will expand access to existing housing, mental health, childcare, and other critical need service providers to County residents in areas that are most in need.

Use of Evidence

County staff developed SLFRF programming based around evidence-based interventions which were evaluated through program evaluations.

Gwinnett County will be employing moderate to strong level evidence-based intervention methods on the following projects categorized under Public Health Response, Negative Economic Impacts, and Services to Disproportionately Impacted Communities.

- **Public Health Response**

- Category: 1.4: Prevention in Congregate Setting
 - 5420 – Public Health Infrastructure
[Public Health infrastructure – Approach 1](#)
[Public Health Infrastructure – Approach 2](#)
- Category: 1.12: Mental Health Services
 - 5454 – COVID-19-Mental Health & Substance Abuse Crisis
[Mental Health & Substance Abuse Crisis – Approach](#)

- **Negative Economic Impacts**

- Category 2.1 – Household Assistance: Food Program
 - 5451 – COVID-Summer Meals Program
[Summer Meals Program – Approach 1](#)
[Summer Meals Program – Approach 2](#)
[Summer Meals Program – Approach 3](#)
- Category: 2.10 Assistance to Unemployed and Underemployed Workers
 - 5421 – COVID-19-WD – Youth Engagement
[Youth Engagement – Approach](#)
 - 5426 – COVID-19 Food Insecurity
[Food Insecurity – Approach 1](#)
[Food Insecurity – Approach 2](#)
[Food Insecurity – Approach 3](#)
 - 5469 – COVID-19-Water Tower – Training & Development
[Water Tower – Training & Development – Approach](#)
- Category: 2.14 Healthy Childhood Environments: Early Learning
 - 5437 – Early Childhood Learning & Literacy
[Early Childhood Learning & Literacy – Approach](#)
- Category: 2.18 Housing Support: Other Housing Assistance
 - 5435 – COVID-19-Home Repairs Assistance Program
[Home Repairs Assistance Program – Approach 1](#)

[Home Repairs Assistance Program – Approach 2](#)

- Category: 2.19 Social Determinants of Health: Community Health Workers or Benefits Navigators
 - 5410 – Gwinnett County Community Navigators
[Gwinnett County Community Navigators – Approach](#)
 - 5440 – COVID-19 Navigator Transit
[COVID-19 Navigator Transit – Approach 1](#)
[COVID-19 Navigator Transit – Approach 2](#)
 - 5441 – COVID-19 Navigator Transportation Voucher
[COVID-19 Navigator Transportation Voucher – Approach 1](#)
[COVID-19 Navigator Transportation Voucher – Approach 2](#)
 - 5442 – COVID-19 Transportation to Warming Centers
[COVID-19 Transportation to Warming Centers – Approach](#)
 - 5455 – COVID-19 Veteran Support Services
[COVID-19 Veteran Support Services – Approach](#)
- Category: 2.37: Economic Impact Assistance: Other
 - 5408 & 5409 – Tax Commissioners Convenience Fee Waiver Program Coverage for Residents (Home & Ad Valorem)
[Tax Commissioners Convenience Fee Waiver - Approach](#)
 - 5413 – COVID-19-Centerville Community Resource Center
[Centerville OneStop – Approach 1](#)
[Centerville OneStop – Approach 2](#)
 - 5452 – COVID-19-Gwinnett Community Resource Center
[Gwinnett OneStop – Approach 1](#)
[Gwinnett OneStop – Approach 2](#)

Expenditure and Obligation Overview

Gwinnett County and its partner agencies have been working diligently to initiate and implement ARPA funded projects to facilitate impact throughout the community in response to community defined needs. To date, we have allocated 100% (\$181,855,587) of our CSLFRF award, expended \$129,789,260 (71%), and obligated the full \$181,855,587 (100%). A high-level summary of our expenditures is provided in the CSLFRF Expenditures chart below.

CSLFRF Expenditures

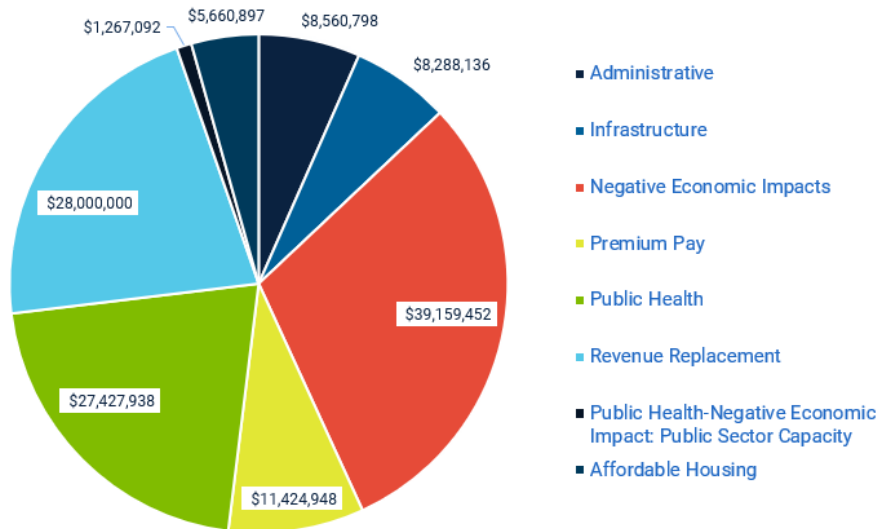


Table of Expense by Expenditure Category

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
1	Expenditure Category: Public Health	\$27,427,937.66	\$4,648,044.25
1.1	COVID-19 Vaccination	\$4,170,256.65	\$0.00
1.2	COVID-19 Testing	\$366,261.67	\$0.00
1.3	COVID-19 Contact Tracing		
1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)	\$21,224.00	\$0.00
1.5	Personal Protective Equipment	\$37,915.00	\$0.00
1.6	Medical Expenses (including Alternative Care Facilities)	\$1,250,658.50	\$0.00
1.7	Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	\$8,614,047.42	\$4,229,174.67
1.8	COVID-19 Assistance to Small Businesses^	\$7,000,000.00	\$0.00
1.9	COVID 19 Assistance to Non-Profits^	\$4,967,574.42	\$256,838.32

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
1.10	COVID-19 Aid to Impacted Industries^		
1.11	Community Violence Interventions**		
1.12	Mental Health Services**	\$1,000,000.00	\$162,031.26
1.13	Substance Use Services**		
1.14	Other Public Health Services^		
2	Expenditure Category: Negative Economic Impacts	\$44,820,349.69	\$23,002,460.91
2.1	Household Assistance: Food Programs	\$2,608,972.03	\$263,972.18
2.2	Household Assistance: Rent, Mortgage, and Utility Aid		
2.3	Household Assistance: Cash Transfers		
2.4	Household Assistance: Internet Access Programs		
2.5	Household Assistance: Paid Sick and Medical Leave^		
2.6	Household Assistance: Health Insurance**		
2.7	Household Assistance: Services for Un/Unbanked**		
2.8	Household Assistance: Survivor's Benefits^		
2.9	Unemployment Benefits or Cash Assistance to Unemployed Workers**		
2.10	Assistance to Unemployed or Underemployed Workers, (e.g., job training, subsidized employment, employment supports or incentives)	\$963,459.02	\$157,654.04
2.11	Healthy Childhood Environments: Child Care**		
2.12	Healthy Childhood Environments: Home Visiting**		
2.13	Healthy Childhood Environments: Services to Foster Youth or Families		

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
	Involved in Child Welfare System**^		
2.14	Healthy Childhood Environments: Early Learning**^	\$217,769.47	\$109,374.64
2.15	Long-term Housing Security: Affordable Housing**^	\$5,660,897.29	\$5,660,897.29
2.16	Long-term Housing Security: Services for Unhoused Persons**^		
2.17	Housing Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities**^		
2.18	Housing Support: Other Housing Assistance**^	\$3,200,000.00	\$1,400,000.00
2.19	Social Determinants of Health: Community Health Workers or Benefits Navigators**^	\$1,089,239.40	\$173,274.60
2.20	Social Determinants of Health: Lead Remediation**^		
2.21	Medical Facilities for Disproportionately Impacted Communities^		
2.22	Strong Healthy Communities: Neighborhood Features that Promote Health and Safety^		
2.23	Strong Healthy Communities: Demolition and Rehabilitation of Properties^		
2.24	Addressing Educational Disparities: Aid to High-Poverty Districts^		
2.25	Addressing Educational Disparities: Academic, Social, and Emotional Services**^		
2.26	Addressing Educational Disparities: Mental Health Services**^		

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
2.27	Addressing Impacts of Lost Instructional Time^		
2.28	Contributions to UI Trust Funds^		
2.29	Loans or Grants to Mitigate Financial Hardship^		
2.30	Technical Assistance, Counseling, or Business Planning*^		
2.31	Rehabilitation of Commercial Properties or Other Improvements^		
2.32	Business Incubators and Start-Up or Expansion Assistance*^		
2.33	Enhanced Support to Microbusinesses*^		
2.34	Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)	\$2,847,888.27	\$2,847,888.27
2.35	Aid to Tourism, Travel, or Hospitality^	\$1,751,151.41	\$368,140.39
2.36	Aid to Other Impacted Industries^	\$35,169.14	\$0.00
2.37	Economic Impact Assistance: Other*^	\$26,445,803.66	\$12,021,259.50
3	Expenditure Category: Public Health-Negative Economic Impact: Public Sector Capacity	\$1,267,091.75	\$432,691.44
3.1	Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers		
3.2	Public Sector Workforce: Rehiring Public Sector Staff		
3.3	Public Sector Workforce: Other		
3.4	Public Sector Capacity: Effective Service Delivery	\$1,267,091.75	\$432,691.44

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
3.5	Public Sector Capacity: Administrative Needs		
4	Expenditure Category: Premium Pay	\$11,424,947.63	\$118,067.46
4.1	Public Sector Employees	\$11,424,947.63	\$118,067.46
4.2	Private Sector: Grants to other employers		
5	Expenditure Category: Infrastructure	\$8,288,135.58	\$7,347,829.09
5.1	Clean Water: Centralized wastewater treatment	\$8,288,135.58	\$7,347,829.09
5.2	Clean Water: Centralized wastewater collection and conveyance		
5.3	Clean Water: Decentralized wastewater		
5.4	Clean Water: Combined sewer overflows		
5.5	Clean Water: Other sewer infrastructure		
5.6	Clean Water: Stormwater		
5.7	Clean Water: Energy conservation		
5.8	Clean Water: Water conservation		
5.9	Clean Water: Nonpoint source		
5.10	Drinking water: Treatment		
5.11	Drinking water: Transmission & distribution		
5.12	Drinking water: Transmission & distribution: lead remediation		
5.13	Drinking water: Source		
5.14	Drinking water: Storage		
5.15	Drinking water: Other water infrastructure		
5.16	Water and Sewer: Private Wells		

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
5.17	Water and Sewer: IIJA Bureau of Reclamation Match		
5.18	Water and Sewer: Other		
5.19	Broadband: "Last Mile" projects		
5.20	Broadband: IIJA Match		
5.21	Broadband: Other projects		
6	Expenditure Category: Revenue Replacement	\$28,000,000.00	\$0.00
6.1	Provision of Government Services	\$28,000,000.00	\$0.00
7	Administrative and Other	\$8,560,797.85	\$204,786.37
7.1	Administrative Expenses	\$8,560,797.85	\$204,786.37
7.2	Evaluation and data analysis		
7.3	Transfers to Other Units of Government		
7.4	Transfers to Non-entitlement Units (States and Territories only)		
TOTAL		\$129,789,260.16	\$35,753,879.52

Project Inventory

A project inventory depicting details on projects active within the reporting period is provided on the following pages. The project descriptions denote: (1) overview of the main activities of the project; (2) approximated timeline; (3) primary delivery mechanisms and partners, if applicable; and (4) intended outcomes.

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
Eastside Vaccination Site	\$4,170,256	5407	1.1: COVID-19 Vaccination	(Completed) Gwinnett County operated a vaccination site at Eastside Medical Center located at 1800 Tree Lane in Snellville, GA to ensure equitable vaccination coverage throughout the County. In addition to the administration of COVID-19 vaccines, this site facilitated targeted community outreach, engagement, and vaccination education to enhance the collective effort to raise

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
				awareness on the efficacy and efficiency of the vaccines offered.
Gwinnett County's Mass Vaccination Site	\$366,262	5419	1.2: COVID-19 Testing	(Completed) Gwinnett County Government and the Gwinnett-Rockdale-Newton County Health Department worked together to convert the bottom floor of the former Sears building at Gwinnett Place Mall into a mass vaccination center that accommodated immunizing up to 3,000 people a day. These funds were used to cover operational and maintenance costs for the mass vaccination site. In addition to the administration of COVID-19 vaccines, this site facilitated targeted community outreach, engagement, and vaccination education to enhance the collective effort to raise awareness on the efficacy and efficiency of the vaccines offered.
Public Health Infrastructure	\$21,224	5420	1.4: Prevention in Congregate Settings	(Completed) This Purchase Order was for the design and County Administration services for the renovation of filtration systems at the Wellness Center in the Government Annex, Lawrenceville, Health Department at Central Services, Buford Community Resource Center, and Norcross Community Resource Center.
EQP Forklift PPE Distribution	\$37,915	5431	1.5: Personal Protective Equipment	(Completed) Gwinnett County Office of Emergency Management purchased a forklift to aid in loading and unloading of personal protective equipment in the warehouse. The warehouse assisted with more efficient storage and deployment of PPE when it was needed by Gwinnett County departments.
Medical Equipment to Enhance COVID-19 Care	\$75,658	5430	1.6: Medical Expenses	(Completed) Gwinnett County Fire & Emergency Services provided emergency medical services and fire protection to a population of almost 1 million residents. As part of their response-calls, department personnel were responsible for transportation of citizens to medical and critical care facilities in situations where they needed immediate care. As first responders responded to situations where residents were sick with severe COVID-19 symptoms, losing oxygen and experiencing low heart rates, active monitoring was a necessity. The purchase of modems for cardiac monitors on county emergency vehicles assisted the first

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
				responders in close monitoring and providing better care for patients that were being transported to hospitals and other critical care facilities.
COVID-19 Medical Care Coverage	\$1,050,000	5438	1.6: Medical Expenses	<i>(Completed)</i> Gwinnett County Department of Human Resources and its partner for medical coverage services, Aetna, responded to medical needs of county employees and their family members who experienced severe COVID-19 symptoms and were hospitalized for treatment. Fiscal Recovery Funds were used to cover part of those medical expenses incurred by Gwinnett County. Gwinnett County took guidance from the Centers for Disease Control and Prevention, the State Department of Public Health, the Gwinnett-Rockdale-Newton County Health Department, and other agencies to procure resources to help our employees, their dependents, and our community to recover from the pandemic.
Mobile Clinic Expansion Project	\$250,000	5453	1.6: Medical Expenses	<i>(In Progress – 50% or more Completed)</i> Gwinnett County Government issued a subaward to Gwinnett County Public Health Department (GCPHD) to purchase a mobile clinic which has the flexibility to allow GCPHD and community partners go into the community and attempt to more comprehensively meet the needs of the vulnerable individuals living in our county. GCPHD's other mobile clinic was designed specifically to provide a nearly identical level of medical care that can be obtained in our health centers. This new clinic will focus less on medical treatment (e.g., examinations) but rather focuses on conversations, and lower-level interventions (screening, immunizations, and similar services). This project should be completed by 8/31/2025.
Gwinnett County's Vaccine Incentive Program	\$798,397	5412	1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation /Quarantine)	<i>(Completed)</i> Gwinnett County's Vaccine Incentive Program was launched to encourage individuals to receive COVID-19 immunizations as recommended for various populations. Strategic outreach and engagement were implemented to effectively target vaccine hesitant populations. Events have occurred within vaccine hesitant

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
				communities with flexible hours of operation to maximize participation. Events were marketed through numerous outreach efforts. Flyers and social graphics were available in English, Spanish, Vietnamese, and Korean.
Prevention – Enhanced Cleaning Services	\$60,142	5428	1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation /Quarantine)	(Completed) Gwinnett County Support Services prioritized continued enhanced cleaning and sanitization of county buildings and facilities through the height of the pandemic. The County increased the frequency in which floors, counters, and railings in high traffic areas of the courthouse and other frequently visited county-owned facilities were cleaned by the county's vendor to reduce the spread of COVID-19 infection.
Gwinnett County's Last Mile COVID Campaign	\$296,363	5418	1.7: Other COVID-19 Public Health Expenses (Including Communications, Enforcement, Isolation / Quarantine)	(Completed) This campaign captured Gwinnett County government's expenses for communication of public health orders and guidelines related to COVID-19. This included Gwinnett County's Last Mile COVID Campaign which worked to raise awareness on the efficacy and efficiency of the vaccines offered. Flyers and social graphics were available in English, Spanish, Vietnamese, Korean, and Simplified Chinese. Ongoing community outreach and assessments facilitated continued engagement and enhanced targeting of vaccine hesitant populations to ensure equitable access to the vaccine. Funding was initially allocated to operate this project through December 31, 2022, but was halted midway through 2022 based on need.
Countywide Video Conferencing	\$2,748,110	5448	1.7: Other COVID-19 Public Health Expenses (Including Communications, Enforcement, Isolation / Quarantine)	(Completed) In response to the pandemic, Gwinnett County ITS deployed video conferencing capabilities to all remote users and added video conferencing to limited departments for mass communications to the public, Courts, and conference rooms. The need for video conferencing expanded greatly during the pandemic, to increase public access to government meetings, services, and programs. This project expanded the deployment of video conferencing hardware to county facilities, training locations and public safety locations. This shift in operations

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
				required a significant influx of new hardware, replacement of network equipment and funding outside of the normal budget process to achieve. After initial deployment, a sustainable program for lifecycle management and direct cost allocation financial practices were included in the normal budgetary process beginning in 2023.
Public Facilities Enhancement – Mask Requirement Signage	\$10,362	5429	1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation /Quarantine)	(Completed) On March 2, 2021, the Gwinnett County Board of Commissioners signed an ordinance that would require face coverings be worn in all facilities owned or leased by the county. Signage was purchased and installed using fiscal recovery funds for display in all public facilities to enforce county employees, residents, and visitors to wear a face covering to deter the spread of COVID-19 in county facilities.
Countywide Dark Fiber	\$2,187,109	5446	1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation /Quarantine)	(Completed) In response to the pandemic, ITS increased the external access circuits to provide additional capacity for workers operating outside of county facilities, increased use of video conferencing, and shifting workload due to public health safety guidance. Internal network circuits experienced a sharp increase in traffic due to video requiring the county to shift this traffic to privately owned fiber network to maintain operational capacity on data circuits. The lack of these dark fiber connections to all county facilities limited the operational capabilities of business units to deliver government programs and service to the public. The change in operations was specifically related to the public health needs caused by the pandemic. The rapid installation of the fiber infrastructure and associated equipment was necessary to achieve operational capacity at locations not currently connected. These required capital expenditures outside of normal operating budgets to achieve. Post installation, we will maintain the infrastructure and expand normally, in a sustainable manner within the normal revenue stream.
Network Lifecycle Replacement	\$2,513,565	5447	1.7 Other COVID-19 Public Health Expenses	(Completed) In response to the pandemic, Gwinnett County shifted to more remote

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
			(including Communications, Enforcement, Isolation /Quarantine)	operations, which placed demand on the internal network systems to provide additional capacity for remote workers, increased video conferencing, and voice over Internet Protocol (VoIP) voice communications. Network switching equipment needed to be replaced to provide the added capacity to sustain business operations. Specifically, new high-capacity appliances were procured to replace the aging appliances. The lack of these devices limited internal capacity and reduced the business unit's ability to deliver government programs and services to the public.
Application Testing	\$0	5449	1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation /Quarantine)	<i>(Cancelled)</i> The stress testing and automated testing software would have enabled IT and user departments to perform stress testing of software. In addition, the software would have allowed configured scripts to be executed to automate software testing for bugs, issues, accuracy. This would have decreased the amount of manual effort needed by multiple staff members for upcoming projects including Aumentum cloud lift, Aumentum replacement, SAP replacement. However, we ultimately decided to use the funds on other projects that would have a larger impact on our community.
Small Business R&R Program	\$7,000,000	5417	1.8: COVID-19 Assistance to Small Businesses	<i>(Completed)</i> The Gwinnett Small Business Grant offered economic support to small businesses in Gwinnett County that had been negatively impacted by the COVID-19 pandemic. The collaborative effort between Gwinnett County, GA, and FORWARD awarded grants based on the number of employees, gross revenue, total applicant demonstration of COVID impact, funds available, as well as the number of applications received. Gwinnett served 1,075 small businesses through this grant program offering.
Non-Profit Target Areas	\$4,967,574	5473	1.9: COVID-19 Assistance to Non-Profits	<i>(Completed)</i> Gwinnett County partnered with the United Way of Greater Atlanta to support the work of 47 distinct non-profit agencies to address needs related to Childcare (6 - \$445K), Food Security (14 - \$546K), Housing (17 - \$1.5M), Literacy (7 - \$480K), Mental

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
				Health (16 - \$1M), and Transportation (9 - \$262K). (The numbers in parenthesis represent the number of projects addressing each category of need and the dollars associated with each.) These agencies were selected based on scores from a panel of reviewers to select the programs that would make the most impact on the county with the resources available.
Mental Health & Substance Abuse Crisis	\$1,000,000	5454	1.12: Mental Health Services	(Completed) Gwinnett County provided financial support to View Point Health (VPH) to provide a substantial infusion of resources to help turn the tide of the pandemic, address its economic fallout, and lay the foundation for a strong and equitable recovery. The county witnessed an increased demand for Behavioral Health Services due to anxiety and depression since the COVID-19 pandemic began, and this need is expected to last for the next few years. View Point Health operated as a safety-net provider, offering recovery-oriented services to the most-in-need individuals with mental health, addictive disease, and developmental disabilities. VPH served individuals who were uninsured, underinsured, low-income Medicaid, aging/elderly Medicare, and veterans. Financial support was allocated to supplement rent and facility costs including utilities, telecommunications and maintenance for the 3 years from July 2022 to July 2024.
Food Insecurity	\$1,215,991	5426	2.1: Household Assistance: Food Programs	(Completed) Community Services continued its programming and services offered to food insecure residents of Gwinnett County which was launched in 2020. This program was designed to aid households struggling with food shortages.
Summer Meals Program	\$1,392,981	5451	2.1: Household Assistance: Food Programs	(Completed) During the public health emergency, food insecurity throughout Gwinnett County was exacerbated and the County and its partner agencies took immediate action to serve an increased need in our community through providing summer meals. During the 2024 summer meals season, 20 locations distributed 223,160 meals with the help of volunteers. As the

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
				health emergency continued, the need to address food security remained, especially in communities disproportionately impacted by the pandemic; so there was a higher concentration of meal sites in these areas through utilization of parks, libraries, and Community Resource Centers.
Water Tower – Training & Development	\$237,210	5469	2:10: Assistance to Unemployed or Underemployed Workers	(Completed) COVID-19 has caused devastating impacts to key industries, specifically service sector jobs, with the most vulnerable in retail trade and food services. The Water Tower (TWT), a water innovation campus that includes training, laboratory, and demonstration facilities in Gwinnett County, Georgia, was uniquely positioned to address these staffing and unemployment challenges resulting from the COVID-19 pandemic. TWT's workforce programming focused on outreach and recruitment, training, and placement in North Georgia geographical regions. Funding was used for personnel, equipment, supplies and program service contractors to carry out training.
WD – Youth Engagement	\$726,249	5421	2.10: Assistance to Unemployed or Underemployed Workers	(Completed) Gwinnett County Government's departments of Community Services and Human Resources partnered with non-profit organizations including GUIDE, and Gwinnett County Public Schools to empower local students (ages 15-21) to jump-start their careers. The Career Starts Here: Gwinnett Empowering Youth comprehensive program enhanced leadership and teambuilding skills, imparted financial literacy, career exploration, and offered the opportunity for youth to gain valuable workplace experience. Activities included training on resume writing, business etiquette, financial literacy, leadership, teambuilding, and exploration of different career opportunities within various County departments. Participants received a four-week paid internship to gain real world experience in an area of interest. Overall Career Starts Here program had 330 graduates between 2022 and 2025.

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
Early Childhood Learning & Literacy	\$217,769	5437	2.14 Education Assistance: Early Learning	<i>(Completed)</i> Through the Building Brains (B2) Anywhere Program, the Gwinnett County Department of Community Services reduced the kindergarten readiness gap and increased academic success by providing free and accessible early learning opportunities throughout the county starting at birth through age eight in collaboration with community partners. B2 programming took place in mobile units that traveled to public spaces, community centers, apartment complexes, places of worship, libraries, childcare facilities, and other community locations throughout the county. These mobile units provide literacy programming, STEAM enrichment, and hands-on activities for caregivers to help prepare children in their care to achieve academic success. Over the course of the program, B2 Anywhere served a duplicated count of 92,411 students (the same students are served each day), and provided 545 early learning experiences, serving 65,315 children and adult caregivers. B2 Anywhere also oversaw the County's 74 GREAT Little Minds Book Exchanges and distributed 181,683 early learning books across the County.
Affordable Housing	\$0	4227	2.15: Long-term Housing Security: Affordable Housing	<i>(Cancelled)</i> This general project for Affordable Housing was cancelled to allow for detailed project details for each funded project. Please find that information in the projects below.
AFDH-Sage Apartments	\$2,000,000	7100	2.15 Long-Term Housing Security: Affordable Housing	<i>(Completed)</i> Funding for this project was utilized to assist in building Phase II of a previously completed affordable housing development. In total, Phase II included 72 total units of multi-family housing with 15 units, being set aside as affordable housing. This project was designed to address the negative economic impact on housing affordability crisis due to the pandemic. Phase II was originally designed to be completely market-rate, but through this funding the project now has a 20% set-aside for affordable housing at 65% AMI. This project continues to

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
				focus on providing mixed-income housing solutions in response to the pandemic.
AFDH-Rainbow Village Housing	\$400,000	7103	2.15 Long-Term Housing Security: Affordable Housing	<i>(In Progress – Less than 50% Completed)</i> Funding for this project is being provided to a non-profit partner to assist in expanding their campus and affordable housing units. In total, this project will provide 36 new units of multi-family affordable housing with income limits set between 30%-50% AMI. This project is designed to address the negative economic impact on housing affordability crisis due to the pandemic. This partner recently migrated from being a Transitional Housing provider to affordable housing and focuses on homeless populations which were among our most vulnerable during the pandemic. This development has set aside units at two income levels, 50% AMI (30 units) and 30% AMI (6 units). In doing so we are ensuring that our response is reaching multiple households who are still struggling with the housing related impacts of the pandemic. This project should be completed by 11/15/2026.
AFDH-Ivy Ridge Apartments	\$313,557	7106	2.15 Long-Term Housing Security: Affordable Housing	<i>(Completed)</i> Funding for this project was provided for the purpose of developing new affordable housing units. In total, this project provided 256 units of multi-family housing with 100% being set-aside as affordable housing. This project is a family-based community, and the provided funding was leveraged by a 9% Low-Income Housing Tax Credit award. This project was designed to address the negative economic impact on the housing affordability crisis due to the pandemic. This development is located adjacent to a more than \$350 million mixed-use development that provides residents with access to employment, food, retail, and recreation opportunities within walking distance. This development set-aside all its units for 60% AMI. In doing so we ensured that our response reached multiple households

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
				who were still struggling with the housing related impacts of the pandemic.
AFDH-Gwinnett Christian Terrace	\$212,990	7107	2.15 Long-Term Housing Security: Affordable Housing	<i>(Completed)</i> This preservation project was awarded funding to upgrade the existing HVAC system and decommission a boiler in one of the County's oldest affordable housing developments. Originally built in 1981, this 125-unit development is 100% affordable and age restricted to seniors (55+). This project was designed to address the negative economic impact on housing affordability crisis due to the pandemic. The preservation of one of the County's oldest affordable housing developments was a critical part of addressing negative economic impacts by not allowing existing affordable units to become dilapidated. This development dedicated all its set-aside units to households making up to 50% AMI. The project's additional focus on Seniors allowed the funding to address one of the most vulnerable communities in the County who were disproportionately impacted by the pandemic.
AFDH-Wesley Square	\$2,137,914	7108	2.15 Long-Term Housing Security: Affordable Housing	<i>(In Progress –Completed 50% of More)</i> Funding for this project was provided to a non-profit partner to assist in acquisition and conversion of an Extended Stay hotel with 73 units of affordable housing. This conversion project will be the first ever in the County and is leveraged through HOME-ARP funding. This development will be 100% affordable and will also have additional improvements set aside for targeted populations. This project is designed to address the negative economic impact on housing affordability crisis due to the pandemic. In Gwinnett County, many extended-stay hotels function as a de facto shelter system but without structured programming and supportive services. This conversion project will convert a largely undesired operation into a true community asset that will still serve many of those same people who utilized it previously for de facto shelter. This development will set-aside all units at 50% AMI and reserve 70% of those for target populations of seniors, homeless youth, and youth aging out of the foster care system.

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
				This project's mix of income restrictions and targeted populations will focus on service for some of the most vulnerable communities in the County who were disproportionately impacted by the pandemic. This project should be completed by 11/15/2026.
AFDH-Shady Dr and Vernon Street	\$1,004,500	7109	2.15 Long-Term Housing Security: Affordable Housing	<i>(In Progress – Completed 50% of More)</i> Funding for this project was provided to the local Habitat for Humanity affiliate to assist in constructing 14 new single-family homes for ownership. All 14 units will be restricted as affordable for households making up to 65% AMI. This project is designed to address the negative economic impact on housing affordability crisis due to the pandemic. The pandemic created historic levels of unaffordability in the housing market and put ownership out of reach for thousands. By creating new homeownership units, this project will provide 14 new families a chance to realize the American Dream of homeownership. While much of the funding for Affordable Housing was focused on providing new rental options, this project also inserts some ownership opportunities that provide a proportional approach to our response. This project should be completed by 11/15/2026.
AFDH-New River's Edge Phase II	\$2,000,000	7110	2.15 Long-Term Housing Security: Affordable Housing	<i>(Not Started)</i> Funding for this project will be utilized to assist in building Phase II of a previously completed affordable housing development. In total, Phase II will include 72 total units of multi-family housing with 15 units, being set aside as affordable housing. This project is designed to address the negative economic impact on the housing affordability crisis due to the pandemic. Phase II was originally designed to be completely market-rate, but through this funding the project will now have a 20% set aside for affordable housing at 65% AMI. This project will continue to focus on providing mixed-income housing solutions in response to the pandemic. This project should be completed by 11/15/2026.

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
AFDH-Lenora Oaks	\$781,000	7111	2.15 Long-Term Housing Security: Affordable Housing	(Not Started) Funding for this project was provided to a modular home builder to assist in the acquisition of land to construct new housing. This project will develop a total of 64 new single-family housing units with 20 units being set aside as affordable. This project is designed to address the negative economic impact on the housing affordability crisis due to the pandemic. By partnering with a modular home builder, we will further diversify the County's housing stock to ensure greater affordability and long-term resiliency. This development will set aside 31% of its units as affordable housing for households making up to 65% AMI. While most funding for Affordable Housing was focused on providing new rental options, this project also inserts some ownership opportunities that provide a proportional approach to our response. This project should be completed by 12/31/2026.
AFDH-Mitchell Pointe	\$546,700	7112	2.15 Long-Term Housing Security: Affordable Housing	(Not Started) Funding for this project was provided to a modular home builder to assist in the acquisition of land to construct new housing. This project will develop a total of 44 new single-family housing units with 14 units being set aside as affordable. This project is designed to address the negative economic impact on the housing affordability crisis due to the pandemic. By partnering with a modular home builder, we will further diversify the County's housing stock to ensure greater affordability and long-term resiliency. This development will set aside 32% of its units as affordable housing for households making up to 65% AMI. While most funding for Affordable Housing was focused on providing new rental options, this project also inserts some ownership opportunities that provide a proportional approach to our response. This project should be completed by 12/31/2026.
AFDH-Redland Trace	\$1,594,810	7113	2.15 Long-Term Housing Security: Affordable Housing	(Not Started) Funding for this project was provided to a development partner to assist in the acquisition of property for the construction of new multi-family housing. In total this project will construct 80 new units of housing with 62 of those units being income restricted. This project is designed to address the

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
				negative economic impact on the housing affordability crisis due to the pandemic. This project will be leveraged through a 4% LIHTC award to ensure greater affordability and supportive services are provided. Additionally, 78% of the renters where this project is located are currently considered cost burdened. This development has set-aside units at two income levels 60% AMI (49 units) and 50% AMI (13 units). In doing so we are ensuring that our response is reaching multiple households who are still struggling with the housing related impacts of the pandemic. This project should be completed by 11/15/2026.
Home Repairs Assistance Program	\$4,000,000	5435	2.18: Housing Support: Other Housing Assistance	<i>(In Progress – 50% or more Completed)</i> Gwinnett County Water Resources has partnered with Gwinnett Habitat for Humanity, Gwinnett Housing Corporation, and Home Repairs Ministries to provide plumbing services, septic system repair, and water-saving appliances to low- and moderate-income qualified Gwinnett residents through the Water Resources Assistance Program (WRAP). Residents must own and reside in the home that repairs are being made to participate. This project should be completed by 12/31/2026.
Navigator Transportation Voucher	\$5,200	5441	2.19: Social Determinants of Health: Community Health Workers or Benefits Navigators	<i>(Completed)</i> This contract provided for non-emergency transportation of Gwinnett County residents to health and human services programs.
Transportation to Warming Stations	\$4,245	5442	2.19: Social Determinants of Health: Community Health Workers of Benefits Coordinators	<i>(Completed)</i> This contract provided for Non-Emergency Transportation of Gwinnett County Residents to warming stations during harsh weather conditions.
Veterans Support Services	\$97,200	5455	2.19: Social Determinants of Health: Community Health Workers of	<i>(Completed)</i> Gwinnett County provided access to health and social services for veterans through the Health and Human Services Division of the Department of Community Services. This coordinated social service was

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
			Benefits Coordinators	delivered for all Gwinnett residents, not exclusive to veteran services specifically. Additional veteran services were met through government programs and community-based organizations. Veterans and their families benefited from additional Coordinated Social Services, which supported their unique needs within Social Determinants of Health. These needs included housing solutions, food security, continuing education, GI Bill loans, mental health, employment, medical services, legal advice, and other needs.
Gwinnett County Community Navigators	\$979,595	5410	2.19 Social Determinants of Health: Community Health Workers or Benefits Navigators	<i>(Completed)</i> Community navigators were responsible for fostering community relationship development with health, human, and social service community partners to best encompass the community-centric needs of that position's main site. The position served as the resource representative for citizens in each district area of the community to help navigate needs and issues such as food insecurity, homelessness and emergency housing, utility and rental assistance, and other targeted social needs emerging currently and in the future.
Navigator Transit	\$3,000	5440	2.19 Social Determinants of Health: Community Health Workers or Benefits Navigators	<i>(Completed)</i> This project assisted Gwinnett residents who required transportation to gain services that would address challenges such as homelessness, food insecurities, employment needs, and other social determinants of health measures. Social determinants of health are factors like housing, employment, environment, access to education and health care. These challenges can affect individual and family outcomes. Transportation was a challenge for many residents who needed reliable resources to travel for assistance.
NP Capacity Building & Operating Support	\$4,891,428	5424	2.34: Assistance to Impacted Nonprofit Organizations	<i>(In Progress – 50% or more Completed)</i> Grant program to fund nonprofit capacity building with the objective to increase the effectiveness and strength of local nonprofits to enhance their impact on our community in the form of operational support or capital support. The operational support strives to build capacity among nonprofits by facilitating

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
				workshops and one-on-one technical assistance to foster sustainability of local NPOs so they can become more competitive for local, federal, state, and philanthropic funding. The purpose of the capital support is to increase the effectiveness of local nonprofits by funding things like equipment, software solutions, vehicles, etc. that will dramatically boost their community impact for years to come. Another goal of this initiative is to encourage collaboration among NPOs to increase efficiency and reduce duplicity in local programs. These agencies were selected based on scores from a panel of reviewers to select the programs that would make the most impact on the county with the resources available. This project should be completed by the end of the first quarter of 2026.
Rebuilding Tourism, Arts & Entertainment	\$2,000,000	5416	2:35: Aid to Tourism, Travel or Hospitality	<i>(In Progress – 50% or more Completed)</i> It is vital to the Gwinnett tourism industry to be perceived as being safe, so this project will fund the leasing of additional FLOCK cameras with license plate readers at 110 hotels, as well as the Gas South District and Coolray Field to reduce crime in these areas. This project will also help create, support, and establish an innovative workforce readiness program, with a focus on underserved communities, to prepare them for well-paid jobs in the entertainment industry. This project should be completed by September of 2025.
Small Business Economic Support for Courthouse Café Vendor	\$35,169	5436	2:36: Aid to Other Impacted Industries	<i>(Completed)</i> Gwinnett County Department of Support Services oversaw vendor operations where they applied coverage of county owned building and facility operations. One of these operations was the provision of food services to the Gwinnett County Courthouse cafeteria. Due to court hearing delays and closures due to the pandemic, supply chain issues, and having to pay on average 26% in higher costs for supplies and ingredients, the Gwinnett County Courthouse Cafeteria vendor experienced a significant decrease in the amount of revenue it would typically receive when normal court proceedings occurred.

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
				Fiscal Recovery funds were used as economic support for this small business vendor.
Tax Commissioners Convenience Fee Waiver Program	\$1,419,689	5408	2.37: Other Economic Support	<i>(Completed)</i> Gwinnett County Tax Commissioner's Convenience Fee Waiver Program was developed to provide economic support to the community by paying the convenience fees that the citizens would normally pay to use their debit or credit card while paying their property taxes online. In addition to providing economic support to the community through incentivizing online payments without additional charges, it also reduced in-person payments which limited exposure and community-wide spread of COVID-19.
Centerville Community Resource Center (OneStop) Expansion Project	\$20,405,607	5413	2.37: Economic Impact Assistance: Other	<i>(In Progress – 50% or more Completed)</i> Gwinnett County is committed to the ongoing development of quality service, programming, and resource support throughout the County. This project allows the County to expand its current Health and Human Services model and enhance community resource support in targeted underserved areas. These funds will be used to expand the Centerville Community Resource Center location (formerly known as Centerville OneStop). The expansion of health and human services support will offer the County the opportunity to provide much needed services in public health, early learning, mental health, and family services that are necessary for sustaining the standard of Gwinnett excellence and creating a safe, livable, and healthy community. This project should be completed by 12/31/2025.
Gwinnett Community Resource Center (OneStop)	\$45,944,695	5452	2.37: Economic Impact Assistance: Other	<i>(In Progress – Less than 50% Completed)</i> The Community Resource Center Gwinnett facility (formerly known as Gwinnett OneStop) will act as a central hub for residents seeking resources related to shelter, food, employment, mental health, and more. As our residents enter the front doors of this HUB for human services, all can access a plethora of services, which meet their needs where they need it. The proposed expansion of the Gwinnett Community Resource Center facility will be over 100,000 square feet (with an

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
				additional 6,000 square foot playground and infrastructure) multi-level facility that will provide organizational space for multiple internal and external community partners. This project should be completed by 12/31/2026.
Warming Stations	\$319,271	5439	3.4: Housing Support: Other Housing Assistance	<i>(Completed)</i> To address the growing need for homeless services in Gwinnett County, the Department of Community Services oversaw warming stations, utilizing current county facilities at 5 locations in the cities of Buford, Duluth, Lawrenceville, Norcross, and Snellville. Stations provided residents with temporary shelter, sanitation facilities, food, supplies, and contact with staff in cases where additional assistance was required. Warming Stations offered a temporary solution for residents to enter a facility to relieve long term exposure to adverse elements. Generally, these were open during overnight hours as many public facilities and alternative shelters were utilized during daytime hours. There were two seasons each year for Winter 2021-2023 (Early Winter - January – March; Late Winter October-December.)
TC Branch Security	\$103,821	5411	3.4: Public Sector Capacity: Effective Service Delivery	<i>(Completed)</i> The Tax Commissioner procured private vendors to provide security services at branch locations across Gwinnett County to ensure residents were able to safely, and securely, conduct in person business during the pandemic.
Comprehensive Human Service System Needs	\$350,000	5423	3.4: Public Sector Capacity: Effective Service Delivery	<i>(Completed)</i> Gwinnett County commissioned a study with the goal of conducting a needs assessment and strategic plan to develop a shared understanding of human services needs and current availability of assets. The study assessed the effectiveness of the system(s) by which services were delivered and accessed and equipped leaders in Gwinnett County and key institutions across the community with accurate information. The study also laid the foundation for increased coordination and collaboration amongst participating entities. Ultimately, the community desired a more effective and

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
				equitable human services system to serve the citizens of Gwinnett County.
Disparity Study	\$415,000	5471	3.4: Public Sector Capacity: Effective Service Delivery	<i>(Completed)</i> Gwinnett County commissioned a study with the primary objective of collecting comprehensive analysis of current and historical procurement and contracting data. The study identified potential barriers that exist within the County's purchasing and contracting policies and practices, particularly as to small businesses doing business with the County and provided suggestions to address those potential barriers. The County is developing a task force to implement steps to decrease and eliminate barriers to small businesses doing business with the County.
Senior Assessment	\$530,000	7120	3.4: Public Sector Capacity: Effective Service Delivery	<i>(In Progress – Completed less than 50%)</i> This contract provides for a senior assessment study to evaluate the current and future needs of Gwinnett County's aging population. The study will provide actionable recommendations to enhance service accessibility, equity, and infrastructure to ensure Gwinnett remains an age-friendly community. This program should be completed by 12/31/2026.
Gwinnett County Employees Premium Pay Program	\$11,209,964	5415	4.1: Public Sector Employees	<i>(Completed)</i> Gwinnett County authorized premium pay to qualified employees working in the field with a higher risk of severe illness from COVID-19. The premium pay program authorized non-exempt employees who worked in field operations, a 15% increase in pay and exempt employees who worked in field operations a 7.5% increase in pay. Premium pay authorized for distribution was tied to the Governor's continuation of the Public Health State of emergency, the current COVID-19 transmission rates in Gwinnett County, and distribution of the vaccine. Premium pay was distributed to eligible Gwinnett County employees January – June 2021.

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
Premium Pay & Retention Incentives	\$214,984	5432	4.1: Public Sector Employees	<i>(Completed)</i> This project was a program coordinated through the Gwinnett County Human Resources Department which allocated ARPA Fiscal Recovery Funds for an employee referral program, job boards, job fair promotional items, and recruitment billboard advertisements to restore public sector capacity staffing.
Dam Rehabilitation Projects	\$10,031,313	5434	5.1: Clean Water: Centralized Wastewater Treatment	<i>(In Progress – 50% or more Completed)</i> Dam Rehabilitation Projects are being utilized to perform necessary lifecycle maintenance on many dams operated and maintained by Gwinnett County. Some of these were constructed over 50 years ago. The scope of each project will address common maintenance needs associated with dams of this age to extend the lifecycle of elements associated with the dam's primary spillway. Additionally, each of the subject dams are classified as high hazard structures by the Georgia Safe Dams Program, meaning that if a dam were to fail it could lead to a loss of life downstream of the structure. This program should be completed by 12/31/2026.
ARPA Revenue Loss – Provision of Government Services	\$28,000,000	5414	6.1: Provision of Government Services	<i>(Completed)</i> With Final Rule adjustments made to Treasury's guidance on revenue replacement calculations, Gwinnett County applied 100% of its revenue loss coverage section of the Local Fiscal Recovery Fund toward provision of Government services expense from its General Fund, Recreation Fund, and Local Transit Fund losses incurred in FY2020. An adjusted rate of growth at 5.231% occurred from FY2016 through the base year of FY2019. Projects that were supplemented with recovery funding have direct service impacts to Gwinnett residents. Three of the main facilities that experienced heavy foot traffic and directly impacted, our residents were the Courthouse, One Justice, and Gwinnett Justice and Administration Center which were each experiencing their own renovation and elevator/escalator service needs. Another facility of great need was the Records Management Center. This facility housed records that were critical for safe-keeping and supported the needs of our

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
				residents by ensuring these vital records were available as needed. The Harbins Road construction project in Lawrenceville, which directly impacted residents in a fast-growing part of Gwinnett, was also chosen for assistance in addition to costs associated with administration of the 2022 Election cycle. From the Recreation Fund, Gwinnett County selected the Harris Trail Greenway which connected Tribble Mill Park in Lawrenceville to Harbins Park in Dacula, in addition to other maintenance projects and park operating costs since parks have a large impact on the health and well-being of our residents. Lastly, Recovery Funds were used for maintenance and enhancements of Gwinnett's Transit system operation vendor. Fare revenues have still not fully recovered from the COVID-19 pandemic so support for this fund was crucial to keeping the transit system operating.
IT Microsoft License	\$2,800,000	5443	7.1: Administrative Expenses	(Completed) In response to the pandemic, Gwinnett County shifted to more remote operations, which placed demand on the internal network systems to provide for additional capacity for remote workers, increased video conferencing, and Voice over Internet Protocol (VoIP) voice communications. The implementation of the Microsoft 365 Security Expansion – allowed the County to increase Microsoft Enterprise Mobility & Security (EMS), Microsoft 365 Security and Microsoft 365 Compliance, subscriptions from E3 to E5. The lack of these licensing limits internal capacity and reduces the business unit's ability to deliver government programs and services to the public.
IT Life Cycle Refresh	\$4,424,600	5444	7.1: Administrative Expenses	(Completed) In response to the pandemic, Gwinnett County shifted to more remote operations, which placed demand on the internal network systems to provide for additional capacity for remote workers, increased video conferencing, and Voice over Internet Protocol (VoIP) voice communications. Network switching equipment needed to be replaced to provide the added capacity to sustain business

Project Name	Funding Amount	ID #	Expenditure Category	Project Description
				operations. Specifically, new high-capacity appliances were provided to replace the aging appliances. The lack of these devices limited internal capacity and reduced the business unit's ability to deliver government programs and services to the public.
IT Desktop Lease Buyout	\$928,871	5445	7.1: Administrative Expenses	(Completed) The purpose of this buyout was to end leases on HP computers that were or would soon be at end-of-life. This buyout enabled the IT department to complete the work that was begun using CARES act funding in 2020 and 2021 to refresh hardware with more current devices. Desktop computers were being replaced on a five-year cycle to ensure that employees could perform their jobs efficiently and effectively.
Program Admin	\$407,327	5461	7.1: Administrative Expenses	(Completed) REI Systems, Inc. met the County's grants management needs with its cloud-based, low code grants management platform - GovGrants. GovGrants is a full grants lifecycle solution. It provides completely online, web-enabled capabilities from planning, application, submission and collection, application review, award issuance, and tracking of post-award activities. It consolidated all grants business practices into one comprehensive online experience providing user-friendly dashboards and a myriad of reporting functions. REI Systems Inc. provided implementation and project management services to facilitate the configuration and deployment of this new software solution and provided training to support its launch.

Projects

The chart provided on the following pages provides a high-level summary of the allocated funds as approved by Gwinnett County Board of Commissioners on September 21, 2021 (GCID 2021-1192) and adjusted as authorized.



GCID 2021-1192
9.21.2021
(6.25.2025 Adj.)

American Rescue Plan Act (ARPA)
Coronavirus State and Local Fiscal Recovery Funds

	Amount
Project	181,855,587.00
Support Public Health Response	15,585,363.24
COVID-19 Public Health Response	
Vaccine Education & Outreach	296,362.86
Mass Vaccination Site Facility Maintenance & Operations (through 12.31.2022)	366,261.67
Eastside Vaccination Site Operations (through 12.31.2022)	4,170,256.65
Vaccination Incentive Program (\$100 gift cards, est. 2,500 served)	798,397.50
Gwinnett County Medical Costs	1,050,000.00
Public Health Infrastructure & Equipment Enhancements	21,224.00
Mobile Clinic Expansion Project	250,000.00
Mental Health & Substance Abuse Crisis Services	1,000,000.00
Other Gwinnett County Government Operational Needs	
Technology Enhancements	7,448,783.41
Equipment - Titan Modems for Cardiac Monitors	75,658.50
Public Facility Enhancements	10,361.65
Enhanced Cleaning Services	60,142.00
Equipment - Forklift for PPE Distribution	37,915.00
Replace Public Sector Revenue Loss	28,000,000.00
Government Services Affected by Revenue Reduction	28,000,000.00
Equity-Focused Services	6,679,045.31
Equity-Focused Service Provisions	
Veteran Support Services	97,199.81
Nonprofit Services - Target Areas	4,967,574.42
Warming and Cooling Stations for Temporary Shelter (2022 - 2024)	319,271.08
Comprehensive Human Services Systems Needs Assessment	350,000.00
Disparity Study	415,000.00
Comprehensive Senior Assessment	530,000.00
Address Negative Economic Impacts	90,582,648.95
Rebuilding Tourism, Arts & Entertainment	2,000,000.00
Small Business Recovery & Restart Program	7,000,000.00
Workforce Development	
Youth Engagement	726,248.73
Job Training & Development	237,210.29
Nonprofit Capacity Building & Operating Support	4,891,428.00
Food Insecurity	2,608,972.03
Early Childhood Learning & Literacy	217,769.47
Transportation Services	12,444.20



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9.21.2021
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American Rescue Plan Act (ARPA)
Coronavirus State and Local Fiscal Recovery Funds

	Amount
Project	181,855,587.00
Address Negative Economic Impacts	90,582,648.95
Other Gwinnett County Government Operational Needs	
<i>Tax Commissioner Convenience Fees Waiver Program</i>	1,419,688.50
<i>Community Navigator Program</i>	979,595.39
<i>Branch Security Costs - Tax Commissioner</i>	103,820.67
<i>Cafeteria Small Business Subsidy Support</i>	35,169.14
Home Repairs Assistance Program	4,000,000.00
Facility & Service Provisions	
<i>Centerville One Stop</i>	20,405,607.34
<i>Gwinnett One Stop</i>	45,944,695.19
Premium Pay for Essential Workers	11,424,947.63
Recruitment Incentives for Essential County Workers	214,983.64
Hazard Pay (Paid out to County employees 1.1.2021 - 6.11.2021)	11,209,963.99
Water, Sewer & Stormwater Infrastructure	10,031,313.32
Dam Rehabilitation Projects	10,031,313.32
Affordable Housing	10,991,470.70
Affordable Housing Projects	10,991,470.70
Program Administration	8,560,797.85
Program Administration	407,326.52
Technology Enhancements	8,153,471.33