

2020 Business Plan

August 2019



Today's Agenda



Mission and Department Overview



Planning Initiatives



Commission Priorities



2020 Decision Packages



Mission

The mission of the Gwinnett County Department of Transportation is to enhance quality of life by facilitating the **mobility** of people and goods **safely** and **efficiently**.

Mobility

Safely

Efficiently



Department Overview

Program Delivery

Traffic Engineering, Operations & Maintenance

Intermodal



Preconstruction



Construction



Operations

and Maintenance



Traffic Engineering



Transit

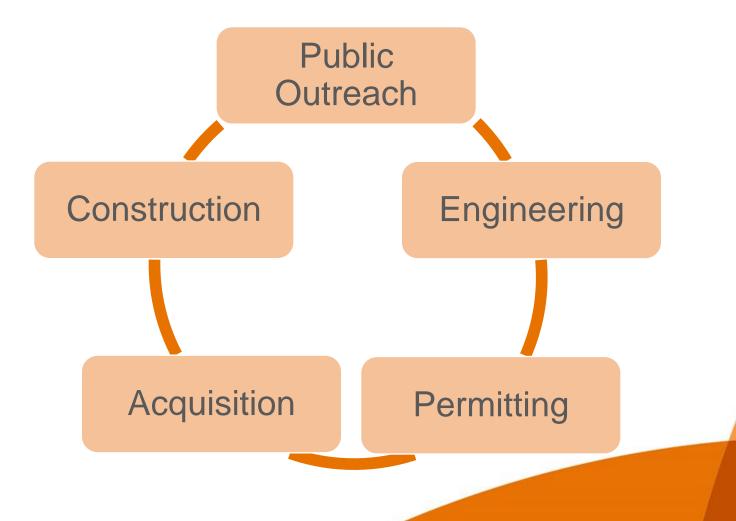


Aviation



Program Delivery

- Special Purpose Local Option Sales Tax (SPLOST)
- More than \$2.7 billion in SPLOST projects since 1986





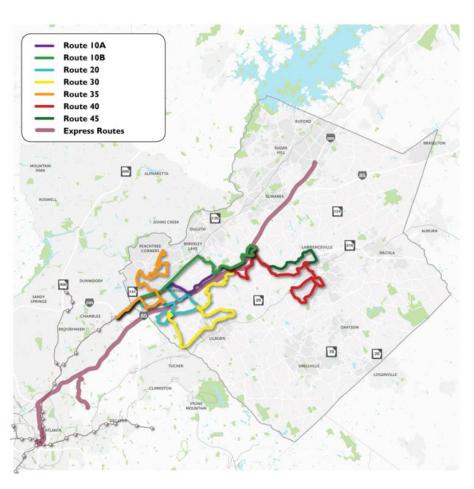


- 2,650+ centerline miles of roadway
- 180+ bridges and bridge culverts
- 100,000+ signs
- 2,500+ miles of sidewalk

- 725+ traffic signals
- 230+ miles of fiber optic cable
- 260+ Closed Circuit Television cameras
- 200+ traffic control flasher/beacon locations



Transit



xpress

Monday – Friday AM/PM Peak 46 trips during am peak 55 trips during pm peak

5 routes from park and ride lots to downtown and midtown Atlanta and Emory/CDC ocal-

Monday – Saturday

29 buses during daily peak

7 routes – primarily serving western and central parts of the county connecting Lawrenceville, Duluth, Lilburn and Norcross to MARTA Doraville Station Monday – Saturday 7 transport vehicles during daily peak

Mandated by Americans with Disabilities Act (ADA) complementary service for persons unable to access bus stops or ride independently within 3/4 of a mile of the 7 local routes

Federal and State Grants Fare Box Revenue





Paratransit



Airport

- 98,498 airport operations (take-offs and landings) in 2018
- Third busiest airport in Georgia
- Base to approximately 300 aircraft
- Maintain electrical systems and navigational aids
- Maintain more than 400 acres of airport property
- Manage master plan and capital projects





Planning Initiatives

Comprehensive Transportation Plan – Completed 2017

Traffic Management System Master Plan – Completed 2017

Countywide Trails Master Plan – Completed 2018

Comprehensive Transit Development Plan – Completed 2018

Connected Vehicle Technology Master Plan – Complete September 2019

Truck Parking Study – Complete early 2020

I-85 Corridor Study – Underway

Bus Rapid Transit Corridor Study – Begin late 2019

Airport Master Plan Update – Begin late 2019



Commission Priorities









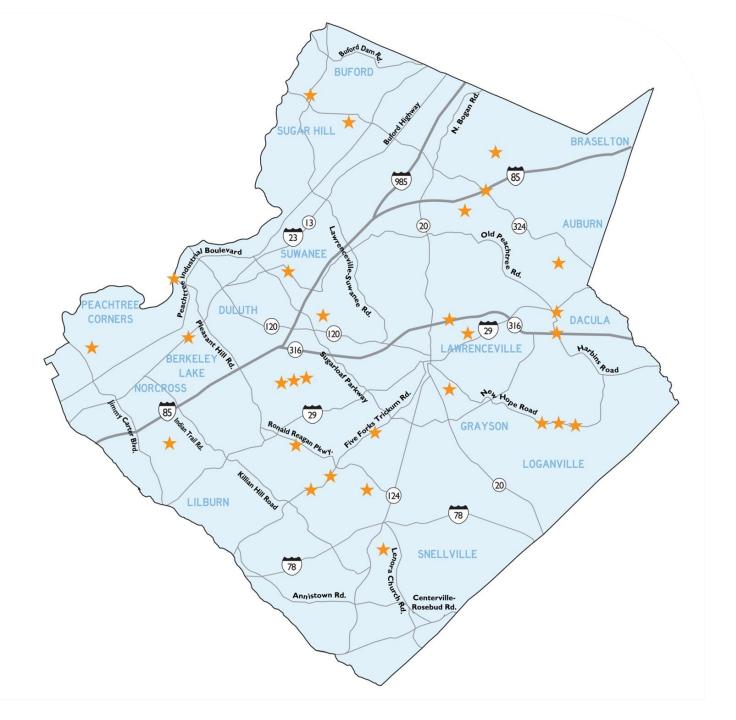
Safe & Healthy Community



Smart & Sustainable Government



Local Economy



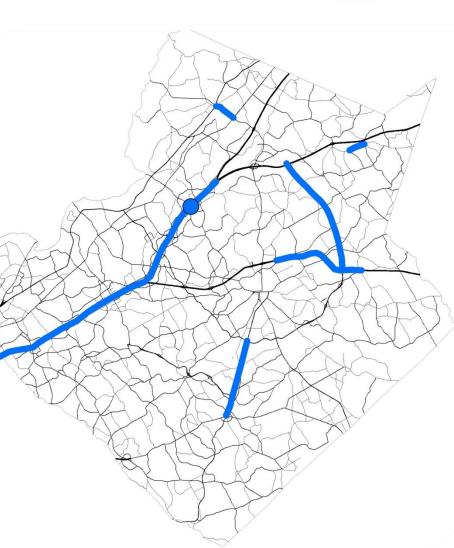


- Projects currently under construction
- Over \$160 million in construction contracts



Major Road Improvements

- Buford Drive (Peachtree Industrial Boulevard to Buford Highway)
- I-85 future corridor improvements
- McGinnis Ferry Road Interchange
- Spalding Drive (Holcomb Bridge Road to Winters Chapel Road)
- SR 124/Braselton Highway (Pine Road to Spout Springs Road)
- SR 124/Scenic Highway (US 78 to Sugarloaf Parkway)
- SR 316 (SR 20 to Harbins Road)
- Sugarloaf Parkway Extension Phase II (SR 316 to I-85)







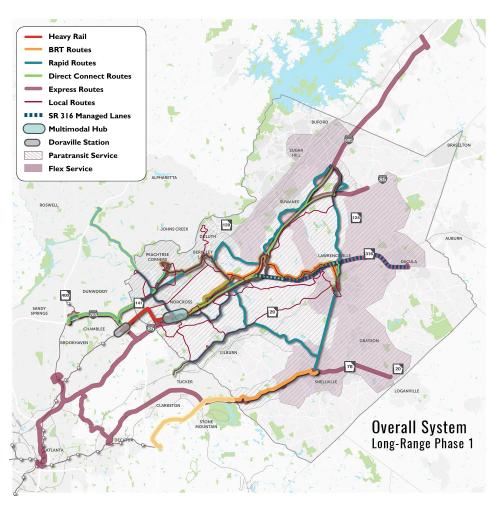












Transit Plan Investments

Proposed Long-Range System:

- Rail in South I-85 area with new multimodal hub
- 3 Bus Rapid Transit routes (50 miles)
- 8 Arterial Rapid Transit corridors (110 miles)
- 9 Express routes (250 miles) from 11 Park-and-Ride lots
- 3 Direct Connect routes to new multimodal hub
- 12 Local routes (160 miles)
- 6 Microtransit service areas
- Increase frequency and extended time of day service
- Last mile connections
- Vanpools



Implement Immediate Transit Needs

- Improve local service
- Microtransit service
- Direct Connect service
- Additional Express service with new park and ride lots



Communication & Engagement















Safe & Healthy Community











Smart & Sustainable Government

Advanced Traffic Management System (ATMS) Smart Corridor Technology

- Georgia Smart Communities
 Challenge Partnership with
 Georgia Tech to develop connected
 vehicle technology master plan
- Smart Corridor Pilot Project





Strong & Vibrant Local Economy









2020 Decision Packages

- Signal and Communications System Enhancement \$673,174
- Roadway and Right of Way Preservation \$849,441
- Transit Service Improvements \$2,267,942
- Transit & Traffic Engineering Technology Manager \$103,054



Decision Package_001

Priority





Strategy



Improve and maintain the transportation infrastructure

Tactic

Improve Service Delivery



Project or Initiative

Signal and Communications System Enhancement – \$673,174



- Two Trades Technicians to perform more traffic signal maintenance and to upgrade overhead street name signs
- Engineer III and Engineer I for analysis and optimization of traffic signal systems
- Engineer III to support the County's connected vehicle technology
- Increase to Professional Services for additional traffic engineering projects









Decision Package_002









Tactic



Project or Initiative



Smart & Sustainable Government

Improve and maintain the transportation infrastructure

Ensure viability and longevity of Gwinnett County assets

Roadway and Right of Way preservation – \$849,441





- Asphalt patching contract
- Roadway reclamation on collectors and arterials
- Longer useful life of roadway between full resurfacing projects
- Construction Manager position to manage contract
- Position would also administer road cut process





Roadway and Right of Way Preservation









- Currently one position manages all sidewalk and curb repairs
- Since 2016, DOT has received over 1,350 service requests for concrete repairs
- Establish Construction Manager position to coordinate concrete curb and sidewalk repair activities
- Divide work between residential and collector/arterial roads
- Inspect quick-fix concrete construction



Roadway and Right of Way Preservation

- Operations & Maintenance received more than 3,700 service requests in 2018
- Three Maintenance Tech positions to address areas with higher rate of service requests
- Areas with more multi-lane roads and higher traffic volumes
- Areas with older infrastructure









Decision Package_003

Priority



Mobility and Access



Strategy

Enhance Transit Options



⊤ Tactic

Improve Transit Mobility



Project or Initiative

Transit Service Improvements – \$2,267,942



Transit Service Improvements

- Operational funds for additional service
 - Restructure local service to improve efficiency
 - Increase frequency of local service for four routes (80 percent federal funding for three years)
 - Implement Snellville microtransit zone
 - Implement direct connect service
 - Conduct second microtransit pilot project





Transit Service Improvements

- Project Manager to implement short range and plan for potential long-range Connect Gwinnett transit projects
 - Indian Trail and I-985 Park and Ride Lot rehabilitation projects
 - SR 316 Corridor Park and Ride Lots
 - Upcoming road improvement project coordination with proposed transit capital improvements
 - Gwinnett Place Transit Center improvements
- Program Analyst to manage reliability of transit system



Decision Package 004

Priority



Smart & Sustainable Government



Strategy

Lead through Innovation



Tactic

Advance use of technology to improve efficiency



Project or Initiative

Transit & Traffic Engineering Technology Manager – \$849,441

Transit & Traffic Engineering Technology Manager

- Coordinate the use of technology for both connected traffic corridors and transit operations
- Support transit technology including on-board camera, automatic vehicle locator, mobile application, and farebox systems
- Support Traffic Control Center operations
- Assist with the implementation of the Connected Vehicle Master Plan and the Traffic Management System Master Plan





Eco-Traffic Signal Priority

Gives signal priority to transit vehicles approaching a signalized intersection, taking into consideration the vehicle's location, speed, type, schedule, and number of passengers. Priority decisions are based on real-time traffic and emissions data to produce the least amount of emissions at signalized intersections.







Presenting the Numbers

Fund	2019 Adopted	Changes to Base	Decision Packages	2020 Proposed Operating
General	\$23,620,795	\$1,688,156	\$1,625,669	\$26,934,620
Transit	\$17,386,029	-\$948,312	\$2,267,942	\$18,705,659
Airport	\$2,400,059	-\$1,009,194	-	\$1,390,865
Street Lighting	\$7,703,702	-\$122,660	-	\$7,581,042
Speed Hump	\$160,222	\$275,475	-	\$435,697
Total	\$51,270,807	-\$116,535	\$3,893,611	\$55,047,883





Questions