



2021 BUSINESS PLAN PRESENTATION

Department of Corrections
Darrell Johnson, Warden



2019 – 2020 YTD RECAP

Accomplishments

- Vocational Programming
- Enhanced the timely communication with inmates with technology in the housing units

Challenges

- Ability to document the volume of service requests without duplication or delay

DEPARTMENT SNAPSHOT

External Dependencies

- Gwinnett County Courts
- Local and Regional Partners
- State Agencies
- Accreditation Agencies
- Federal Government (PREA)
- Litter/Beautification Partners
- County Departments

NOTABLE METRICS/TRENDS

- Georgia prison systems reduced inmate population by 8% in the face of the pandemic
- Security threat groups account for one-third or 33.7% of all management problems in prisons
- 89% of the welding course graduates are gainfully employed in the welding industry



IDENTIFIED CONSTRAINTS & OPPORTUNITIES

- Judicial emergency order
- Average daily population
- Security threat groups
- Opportunity to improve individuals transition to their community by addressing interrelated factors affecting recidivism

OPERATIONAL DECISIONS

- Utilize inmate labor to improve operations and services
- Train staff continually on updated techniques for managing security threat groups in a correctional environment
- Provide education programs and vocational training that will improve employment opportunities

2021 OPERATIONAL BUDGET CHANGES

Base Budget Changes

- 31.6% increase in professional services in the general fund for rising cost of corrections health care
- 237.3% increase in contributions in the Inmate Welfare Fund for an outside recreational space for inmates

INTERNAL STRATEGIC DECISIONS

- Prioritize resources to exceed expectations
- Identify priority needs for addressing correctional agency security threats
- Reduce recidivism, increase long-term public safety and lower corrections costs

COUNTY INITIATIVES

Key Initiatives

- Livability and Comfort
- Smart and Sustainable Government

Corrections Involvement

- Collaborate with community organizations to address litter and graffiti removal throughout the community
- Prioritize use of resources as it pertains to work crews

TOTAL BUDGET

2020 Budget	\$19,665,663
Changes To Base	\$931,231
2021 Base	\$20,596,894
Decision Packages	\$0
Total 2021 Budget	\$20,596,894