

# 2023 Business Plan Presentation

**Cleophas Atwater**  
**Chief**



**Gwinnett**  
SHERIFF'S OFFICE



# 2021 – 2022 YTD Recap

## Accomplishments

- Multi-agency operations
  - Operation One Star/Street Sweeper
  - Gwinnett Metro Task Force
- Mental Health Task Force  
De-escalation/Interventionist  
Certification GA POST (80hrs)
- Facilities Management re-organization
- Community Outreach events

## Challenges

- Recruitment and attrition
- Facilities condition
- Adequate space
- Mental health accommodations
- Cross functional collaboration



# External Influences

- State & Federal Government
- County Departments/Offices
- Community
- Vendors



# Notable Metrics/Trends

- Mental Health/Opioid Crisis
  - Mental Health Task Force
- Drug Related Charges
  - Drug and Treatment Accountability Unit
- Gangs
  - Jail Intelligence Unit
- Fugitive/Warrants Unit
  - 47,000 Outstanding Warrants
    - 16,000 Warrants received from July 2021 – June 2022
    - 11,000 Warrants served from July 2021 – June 2022



# Identified Constraints & Opportunities

## Constraints

- Hiring
- Training
- Vehicles

## Opportunities

- Equipment/Technology enhancements
- Mental Health GA POST training



# Operational Decisions

- Increase sworn personnel due to population growth, to meet the demands of required services and resources throughout the state
- Increase civilian personnel to improve analytical support, administrative support, and management of facility maintenance

# 2023 Operational Budget Changes

## Decision Packages

- 18 Sworn Positions
- 13 Civilian Positions

Cost \$3,521,974



# Sworn Personnel (18)

- GJAC Security Section (2)
- Mental Health Section (2)
- Civil Process Section (4)
- Training Section (2)
- Special Investigations Section (6)
- Professional Standards Section (2)





# Civilian Support Personnel (13)

- Facilities Management Section (5)
- Technical Services Section (2)
- Special Investigations Section (2)
- Administrative Support Section (4)



# Sheriff's Strategic Decisions

- Inmate technology engagement
- Gwinnett Pre-Trial Solution
- Mental Health Stabilization Program
- Community engagement
- Position reclassification

# 2023 Requested Budget

<b>Total Requested Budget</b>	<b>\$146,134,647</b>
<b>Decision Packages</b>	<b>\$3,521,974</b>