

# Recovery Plan 2022 Report

State and Local Fiscal Recovery Funds

Version 3, April 28, 2022



# Table of Contents

- General Overview ..... 2
  - Executive Summary ..... 2
  - Uses of Funds ..... 3
  - Promoting Equitable Outcomes ..... 5
  - Community Engagement ..... 5
  - Labor Practices ..... 6
  - Use of Evidence ..... 7
  - Table of Expense by Expenditure Category ..... 7
- Project Inventory ..... 11
  - Projects ..... 21

# General Overview

## Executive Summary

Gwinnett County has been awarded \$181,855,587 in Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) by the U.S. Department of the Treasury (Treasury) as authorized through the American Rescue Plan Act (ARPA). These funds provide a substantial infusion of resources to help turn the tide on the pandemic, address its economic fallout, and lay the foundation for a strong and equitable recovery.

Funding objectives of this program include:

- **Support urgent COVID-19 response efforts** to continue to decrease spread of the virus and bring the pandemic under control;
- **Replace lost public sector revenue** to strengthen support for vital public services and help retain jobs;
- **Support immediate economic stabilization** for households and businesses; and
- **Address systemic public health and economic challenges** that have contributed to the inequal impact of the pandemic.

Gwinnett County will utilize these dollars to enhance our [County values](#) ensuring that we advance our efforts to support equity and inclusivity in our community through innovative and impactful programming.

In compliance with reporting requirements, Gwinnett County prepared, submitted, and published its Recovery Plan by the August 31, 2021 deadline. However, at the time of initial submission, the County's plan for utilizing Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) was still in development and had not yet been authorized by the Board of Commissioners.

The Gwinnett County Board of Commissioners acted on September 21, 2021 to approve a resolution to authorize the allocation of American Rescue Plan Act funding to reflect the needs of the County based on community engagement.

A revised report submitted November 22, 2021 updated our 2021 Recovery Plan Report to reflect the innovative and impactful programming that the Gwinnett County Board of Commissioners authorized to help support a strong and equitable recovery from the COVID-19 pandemic and economic downturn.

Our 2022 Recovery Plan Report provides additional updates and tracks project activities through March 31, 2022.

## Uses of Funds

The Gwinnett County Board of Commissioners acted on September 21, 2021 to approve a resolution to authorize the allocation of American Rescue Plan Act funding to reflect the needs of the County based on community engagement.

These funds provide a substantial infusion of resources to help turn the tide on the pandemic, address its economic fallout, and lay the foundation for a strong and equitable recovery.

Funding objectives of this program include:

- **Support urgent COVID-19 response efforts** to continue to decrease spread of the virus and bring the pandemic under control;
- **Replace lost public sector revenue** to strengthen support for vital public services and help retain jobs;
- **Support immediate economic stabilization** for households and businesses; and
- **Address systemic public health and economic challenges** that have contributed to the inequal impact of the pandemic.

Gwinnett County will utilize these dollars to enhance our [County values](#) ensuring that we advance our efforts to support equity and inclusivity in our community through innovative and impactful programming. To maximize our use of these Fiscal Recovery Funds we worked to focus our allocations within the priority program areas as defined by the U.S. Department of the Treasury.

Our projects will include:

- **(\$17.8 M) Supporting Public Health Response to the Pandemic**
  - The County will utilize ARPA funds to continue to support the Gwinnett County Public Health Department and other partner agencies in our collective efforts to prevent, mitigate, and respond to the COVID-19 pandemic.
  - In addition to the general support of COVID related public health activities, we also plan to support:
    - Vaccination site operational costs;
    - Vaccination Incentive Program;
    - Public Health Infrastructure and Equipment Enhancements;
    - Mobile Clinic Expansions; and
    - Behavioral Healthcare Services (including mental health or substance misuse treatment, crisis intervention, and related services).
- **(\$28 M) Replacement of Public Sector Revenue Loss**
  - The County is eligible to replace revenue lost in FY 2020 and 2021 due to the pandemic.
  - Gwinnett County used \$13.9 million to replace revenue lost from 2020.
- **(\$62.1 M) Equity-Focused Service Provision throughout the County**
  - Gwinnett County is committed to the ongoing development of quality service, programming, and resource support throughout the County. An allocation of \$62.1 million will allow the County to expand its current Health and Human

Services model and enhance community resource support in targeted underserved areas.

- These funds will be used to **expand the Centerville OneStop** (\$25M) and **create a Gwinnett OneStop** (\$30M). The expansion of health and human services support will offer the County the opportunity to provide much needed services in public health, early learning, mental health, and family services that are necessary for sustaining the standard of Gwinnett excellence and creating a safe, livable, and healthy community.
- Additional funds will be used for:
  - Veteran Support Services;
  - Nonprofit service provisions for critical needs (individualized community-based needs);
  - Comprehensive Human Services Systems Needs Assessment/Study; and
  - Outreach & Training Services.
- **(\$39 M) Addressing the Negative Economic Impacts Exacerbated by the Pandemic**
  - ARPA funds will be utilized to address negative impacts on our community with funding available to support:
    - Rebuilding Tourism, Arts & Entertainment;
    - Small Business Recovery;
    - Workforce Development;
    - Nonprofit Capacity Building & Operating Support;
    - Childcare Services;
    - Food Insecurity;
    - Early Childhood Learning & Literacy;
    - Transportation Services; and
    - Other Gwinnett County Government Operational Needs.
- **(\$11.7 M) Compensation for Essential Workers**
  - Gwinnett County utilized ARPA funds for authorized premium pay to qualified employees working in the field with a higher risk of severe illness from COVID-19 in FY 2021.
  - Additional funds will be utilized as recruitment incentives and premium pay for selected essential worker classifications (i.e., Public Safety) within the County and may be considered for pass through to vendors providing critical County services.
- **(\$14 M) Water, Sewer, and Stormwater Infrastructure Improvements**
  - ARPA funds will be utilized to address water, sewer, and stormwater improvements directed to underserved areas within the County. This includes improvements to infrastructure, such as:
    - Dam Rehabilitation projects in underserved areas;
    - Septic to Sewer Conversion Program assistance; and
    - Home Repairs Assistance program support (new financial assistance program to assist eligible households in completing necessary repairs to reduce water/sewer waste and overconsumption and reduce monthly usage costs to customers).

- **(\$5 M) Broadband Infrastructure Improvements in Low Income Areas**
  - An allocation of \$5 million will provide broadband infrastructure enhancements within qualified low income census tracts to address broadband deserts existing within the County.
  - The program will be looking at the quality of the current infrastructure’s capacity to provide reliable service (100 megabits per second for download and upload speeds), focusing on supporting improvements within underserved areas.
- **(\$273,107) Program Administration**
  - Acquisition of a Grants Management Solution software to facilitate grant program reporting and compliance requirements
- **Currently \$3.8 M is Reserved for Future Needs**

With the release of Final Rule guidance in January 2022, County staff reassessed project eligibility to ensure overall compliance. Gwinnett County will now use the 2nd quarter of 2022 for continued community engagement, project and program development, and marketing plan development. We look forward to reporting our strategies employed to maximize programmatic impact and effective, efficient, and equitable outcomes in our 2023 Recovery Plan Report.

It is important to note that Gwinnett County is also a recipient of Emergency Rental Assistance Program funds. Gwinnett County, in partnership with the Gwinnett County Magistrate Court, United Way of Greater Atlanta, and HomeFirst Gwinnett, built on the success of the Project RESET program by enhancing its offerings to include the administration of a new rental and utility assistance program in April 2021 – [Project RESET 2.0](#).

Project RESET 2.0 (PR2.0) is an eviction intervention program that provides rental, utility, and internet service relief for eligible renter households who have become housing and utility insecure as a direct result of the impacts of COVID-19. Financial assistance is being made available through this program to eligible tenants, their landlords, and utility providers to cover activities including rent arrears, current and future rent payments, and utility arrears payments.

The U.S. Treasury has named Gwinnett a top performer for Project RESET 2.0 due to the program’s adherence to low barrier programming, capacity to implement multiple income source qualifications to quickly process applications, and its successful partnership with the Magistrate Court.

## Promoting Equitable Outcomes

Gwinnett County is building grant funded programs that promote strong, equitable growth, including racial equity. We are preparing qualitative and quantitative outcomes to drive our programs. We look forward to reporting our strategies employed to maximize programmatic impact and effective, efficient, and equitable outcomes in our 2023 Recovery Plan Report.

## Community Engagement

To ensure that Gwinnett County is being strategic and impactful with CSLFRF, we conducted the following efforts to guide our approach to allocating funds.

- A Needs Assessment engaged community stakeholders in defining critical services and ongoing needs of residents due to the public health emergency;
- An Internal Assessment of County needs and COVID-19 expenses, to include an analysis of allowable revenue recovery, was conducted to ensure the County is retaining necessary funds to ensure effective response to COVID-19 which does not disrupt Gwinnett's standard in service provision;
- A Funding Analysis was initiated to measure the impact and effectiveness of federal funds that have already been received to handle the pandemic, define what funding remains through 2021 and beyond, identify what additional resources will be allocated to Gwinnett through the American Rescue Plan Act (ARPA), and determine what additional State and Federal resources will be deployed to address the various needs defined;
- An Infrastructure Analysis review of planned County projects examined eligibility for ARPA funding and assessed their impact in meeting community needs; and
- An Analysis of Underserved Areas/Service Gaps was conducted to help us focus our ARPA funds on inequities and underserved areas.

The Grants Management Division within the Department of Financial Services has been engaged with department directors, community partners, neighboring local governments serving the region, and other county stakeholders to stay informed of community-wide needs and to work collaboratively to define funding solutions for our leadership's consideration.

We will continue our community engagement efforts through the 2<sup>nd</sup> quarter of 2022 and look forward to reporting our increased efforts in our 2023 Recovery Plan Report.

## Labor Practices

Gwinnett County knows that a community is at a better advantage when they encourage competition that builds productivity and opportunity for high-skilled, higher wage labor workers. To that end, the County will ensure that workforce practices for CSLFRF infrastructure projects include the prevailing wage requirements.

With construction of OneStop locations in Centerville and Lawrenceville, Gwinnett County is implementing fair labor practices which ensure competitive procurement in selecting a qualified builder and payment of equitable wages that exceed prevailing pay rates established by the Davis-Bacon Act. As part of the County's vendor procurement, local vendors will be solicited for partnership and selected contractors and their subcontractors will adhere to the prevailing wage rates.

Gwinnett County will ensure that the benefits of introducing these facilities to the communities of Centerville and Lawrenceville will see a large return on Fiscal Recovery Fund investment for the quality and quantity of service opportunities which will be made available. Both OneStops

will expand access to existing housing, mental health, childcare and other critical need service providers to County residents in areas that are most in need.

## Use of Evidence

County staff is developing its CSLFRF programming based around which projects will be using evidence-based interventions and which will be evaluated through rigorous program evaluations that will be designed to build evidence.

Gwinnett County will be employing moderate to strong level evidence-based intervention methods on the following projects categorized under Public Health Response, Negative Economic Impacts, and Services to Disproportionately Impacted Communities.

- **Public Health Response**
  - Category: 1.4: Prevention in Congregate Settings
    - 5428 – COVID-19 Prevention – Enhanced Cleaning Services
- **Negative Economic Impacts**
  - Category: 2.14 Health Childhood Environments: Early Learning
    - 5437 – Early Childhood Learning & Literacy
  - Category: 2.18 Housing Support: Other Housing Assistance
    - 5439 – Warming Stations
  - Category: 2.19 Social Determinants of Health: Community Health Workers or Benefits Navigators
    - 5410 – Gwinnett County Community Navigators
  - Category: 2.37: Economic Impact Assistance: Other
    - 5408 & 5409 – Tax Commissioners Convenience Fee Waiver Program Coverage for Residents (Home & Ad Valorem)

We look forward to further development of reporting our strategies employed to maximize programmatic impact and effective, efficient, and equitable outcomes in our 2023 Recovery Plan Report.

## Table of Expense by Expenditure Category

The Gwinnett County Board of Commissioners acted on September 21, 2021 to approve a resolution to authorize the allocation of American Rescue Plan Act funding to reflect the needs of the County based on community engagement. During the reporting period, Gwinnett County expended \$32,035,025 (18%) of its SLFRF allocation.

Grant expenditures are defined in the table below in this 2022 Recovery Plan Report submission.

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
1	Expenditure Category: Public Health	\$5,267,345.39	\$5,267,345.39
1.1	COVID-19 Vaccination	\$3,063,433.18	\$3,063,433.18

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
1.2	COVID-19 Testing		
1.3	COVID-19 Contact Tracing		
1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)	\$12,375.00	\$12,375.00
1.5	Personal Protective Equipment		
1.6	Medical Expenses (including Alternative Care Facilities)	\$1,125,658.50	\$1,125,658.50
1.7	Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)^	\$1,065,878.71	\$1,065,878.71
1.8	COVID-19 Assistance to Small Businesses^		
1.9	COVID 19 Assistance to Non-Profits^		
1.10	COVID-19 Aid to Impacted Industries^		
1.11	Community Violence Interventions**^		
1.12	Mental Health Services**^		
1.13	Substance Use Services**^		
1.14	Other Public Health Services^		
2	Expenditure Category: Negative Economic Impacts	\$1,560,151.42	\$1,560,151.42
2.1	Household Assistance: Food Programs		
2.2	Household Assistance: Rent, Mortgage, and Utility Aid		
2.3	Household Assistance: Cash Transfers		
2.4	Household Assistance: Internet Access Programs		
2.5	Household Assistance: Paid Sick and Medical Leave^		
2.6	Household Assistance: Health Insurance**^		
2.7	Household Assistance: Services for Un/Unbanked**^		
2.8	Household Assistance: Survivor's Benefits^		
2.9	Unemployment Benefits or Cash Assistance to Unemployed Workers**^		
2.10	Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)**^		
2.11	Healthy Childhood Environments: Child Care**^		

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
2.12	Healthy Childhood Environments: Home Visiting <sup>*^</sup>		
2.13	Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System <sup>*^</sup>		
2.14	Healthy Childhood Environments: Early Learning <sup>*^</sup>	\$6,727.47	\$6,727.47
2.15	Long-term Housing Security: Affordable Housing <sup>*^</sup>		
2.16	Long-term Housing Security: Services for Unhoused Persons <sup>*^</sup>		
2.17	Housing Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities <sup>*^</sup>		
2.18	Housing Support: Other Housing Assistance <sup>*^</sup>	\$91,632.48	\$91,632.48
2.19	Social Determinants of Health: Community Health Workers or Benefits Navigators <sup>*^</sup>	\$22,752.56	\$22,752.56
2.20	Social Determinants of Health: Lead Remediation <sup>*^</sup>		
2.21	Medical Facilities for Disproportionately Impacted Communities <sup>^</sup>		
2.22	Strong Healthy Communities: Neighborhood Features that Promote Health and Safety <sup>^</sup>		
2.23	Strong Healthy Communities: Demolition and Rehabilitation of Properties <sup>^</sup>		
2.24	Addressing Educational Disparities: Aid to High-Poverty Districts <sup>^</sup>		
2.25	Addressing Educational Disparities: Academic, Social, and Emotional Services <sup>*^</sup>		
2.26	Addressing Educational Disparities: Mental Health Services <sup>*^</sup>		
2.27	Addressing Impacts of Lost Instructional Time <sup>^</sup>		
2.28	Contributions to UI Trust Funds <sup>^</sup>		
2.29	Loans or Grants to Mitigate Financial Hardship <sup>^</sup>		
2.30	Technical Assistance, Counseling, or Business Planning <sup>*^</sup>		

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
2.31	Rehabilitation of Commercial Properties or Other Improvements <sup>^</sup>		
2.32	Business Incubators and Start-Up or Expansion Assistance <sup>*^</sup>		
2.33	Enhanced Support to Microbusinesses <sup>*^</sup>		
2.34	Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted) <sup>^</sup>		
2.35	Aid to Tourism, Travel, or Hospitality <sup>^</sup>		
2.36	Aid to Other Impacted Industries <sup>^</sup>	\$19,350.41	\$19,350.41
2.37	Economic Impact Assistance: Other <sup>*^</sup>	\$1,419,688.50	\$1,419,688.50
3	Expenditure Category: Public Health-Negative Economic Impact: Public Sector Capacity		
3.1	Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers		
3.2	Public Sector Workforce: Rehiring Public Sector Staff		
3.3	Public Sector Workforce: Other		
3.4	Public Sector Capacity: Effective Service Delivery		
3.5	Public Sector Capacity: Administrative Needs		
4	Expenditure Category: Premium Pay	\$11,209,963.99	\$11,209,963.99
4.1	Public Sector Employees	\$11,209,963.99	\$11,209,963.99
4.2	Private Sector: Grants to other employers		
5	Expenditure Category: Infrastructure	\$0.00	\$0.00
5.1	Clean Water: Centralized wastewater treatment		
5.2	Clean Water: Centralized wastewater collection and conveyance		
5.3	Clean Water: Decentralized wastewater		
5.4	Clean Water: Combined sewer overflows		
5.5	Clean Water: Other sewer infrastructure		
5.6	Clean Water: Stormwater		
5.7	Clean Water: Energy conservation		
5.8	Clean Water: Water conservation		
5.9	Clean Water: Nonpoint source		
5.10	Drinking water: Treatment		
5.11	Drinking water: Transmission & distribution		

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
5.12	Drinking water: Transmission & distribution: lead remediation		
5.13	Drinking water: Source		
5.14	Drinking water: Storage		
5.15	Drinking water: Other water infrastructure		
5.16	Water and Sewer: Private Wells		
5.17	Water and Sewer: IIJA Bureau of Reclamation Match		
5.18	Water and Sewer: Other		
5.19	Broadband: "Last Mile" projects		
5.20	Broadband: IIJA Match		
5.21	Broadband: Other projects		
6	Expenditure Category: Revenue Replacement	\$13,997,564.60	\$13,997,564.60
6.1	Provision of Government Services	\$13,997,564.60	\$13,997,564.60
7	Administrative and Other	\$0.00	\$0.00
7.1	Administrative Expenses		
7.2	Evaluation and data analysis		
7.3	Transfers to Other Units of Government		
7.4	Transfers to Nonentitlement Units (States and Territories only)		
TOTAL		\$32,035,025.40	\$32,035,025.40

## Project Inventory

The Gwinnett County Board of Commissioners acted on September 21, 2021 to approve a resolution to authorize the allocation of American Rescue Plan Act funding to reflect the needs of the County based on community engagement. These funds provide a substantial infusion of resources to help turn the tide on the pandemic, address its economic fallout, and lay the foundation for a strong and equitable recovery.

A project inventory depicting details on projects active within the reporting period is provided on the following pages. The project descriptions denote: (1) overview of the main activities of the project; (2) approximated timeline; (3) primary delivery mechanisms and partners, if applicable; and (4) intended outcomes.

Project Name	Funding Amount	Identification Number	Expenditure Category	Project Description
Eastside Vaccination Site	\$6,105,788	5407	1.1: COVID-19 Vaccination	Gwinnett County's operation of a vaccination site at Eastside Medical Center located at 1800 Tree Lane in Snellville, GA is to ensure equitable vaccination coverage throughout the County. In addition to the administration of COVID-19 vaccines, this site will facilitate targeted community outreach, engagement, and vaccination education to enhance the collective effort to raise awareness on the efficacy and efficiency of the vaccines offered. Funding was initially allocated to operate this project through December 31, 2022, but may be adjusted based on community need and participation. This project is a partnership with local hospital system through services provided by vendor Healthcare Workforce Logistics and Solutions.
Gwinnett County's Vaccine Incentive Program	\$798,398	5412	1.7: Other COVID-19 Public Health Expenses	Gwinnett County's Vaccine Incentive Program was launched to encourage individuals to receive COVID-19 immunizations as recommended for various populations. Strategic outreach and engagement were implemented to effectively target vaccine hesitant populations. Events have and will occurred with vaccine hesitant communities with flexible hours of operation to maximize participation. Events were/will be marketed through numerous outreach efforts. Flyers and social graphics were/will be available in English, Spanish, Vietnamese, and Korean.

				Funding was initially allocated to operate this project through December 31, 2021, but has extended into 2022 based on community need and participation.
Gwinnett County's Last Mile COVID Campaign	\$500,000	5418	1.7: Other COVID-19 Public Health Expenses	Gwinnett County government's expenses for communication of public health orders and guidelines related to COVID-19. This includes Gwinnett County's Last Mile COVID Campaign which worked to raise awareness on the efficacy and efficiency of the vaccines offered. Flyers and social graphics were available in English, Spanish, Vietnamese, Korean, and Simplified Chinese. Ongoing community outreach and assessments facilitated continued engagement and enhanced targeting of vaccine hesitant populations to ensure equitable access to the vaccine. Funding was initially allocated to operate this project through December 31, 2022, but may be adjusted based on community need.
Gwinnett County's Mass Vaccination Site	\$476,000	5419	1.1: COVID-19 Vaccination	Gwinnett County Government and the Gwinnett, Newton, and Rockdale County Health Departments worked together to convert the bottom floor of the former Sears building at Gwinnett Place Mall into a mass vaccination center that accommodates immunizing up to 3,000 people a day. These funds will be used to cover operational and maintenance costs for the mass vaccination site. In addition to the administration of COVID-19 vaccines, this site facilitates targeted community outreach, engagement, and vaccination

				education to enhance the collective effort to raise awareness on the efficacy and efficiency of the vaccines offered.
Medical Equipment to Enhance COVID-19 Care	\$76,500	5430	1.6: Medical Expenses	Gwinnett County Fire & Emergency Services provides emergency medical services and fire protection to a population of over 957,000 residents. As part of their response calls, department personnel will at times be responsible for transportation of citizens to medical and critical care facilities in situations where they are in need of immediate care. As first responders to situations where residents are sick with severe COVID-19 symptoms, losing oxygen and experiencing low heart rates, active monitoring is a necessity. This purchase of modems for cardiac monitors on county emergency vehicles will help the first responders closely monitor and better care for patients being transported to hospitals and other critical care facilities.
COVID-19 Medical Care Coverage	\$1,050,000	5438	1.6: Medical Expenses	Gwinnett County Department of Human Resources and its partner for medical coverage services, Aetna, responded to medical needs of county employees and their family members who experienced severe COVID-19 symptoms and were hospitalized for treatment. Fiscal Recovery Funds were used to cover part of those medical expenses incurred by Gwinnett County. Gwinnett County is taking guidance from the Centers for Disease Control and Prevention, the state

				Department of Public Health, the Gwinnett-Rockdale-Newton County Health Department, and other agencies and will continue to procure resources to help our employees, their dependents, and our community to recover from the pandemic.
Tax Commissioners Convenience Fee Waiver Program	\$1,850,000	5408	2.37: Other Economic Support	Gwinnett County Tax Commissioner's Convenience Fee Waiver Program was developed to provide economic support to the community by paying the convenience fees that the citizens would normally pay to use their debit or credit card while paying their property taxes online. In addition to providing economic support to the community through incentivizing online payments without additional charges, it also reduced in-person payments which limited exposure and community-wide spread of COVID-19. Funding was initially allocated to operate this project through December 31, 2022, but may be adjusted based on community need and participation.
COVID-19 Prevention – Enhanced Cleaning Services	\$300,000	5428	1.4: Prevention in Congregate Settings	Gwinnett County Support Services prioritized continued enhanced cleaning and sanitization of county buildings and facilities through the height of the pandemic. The County increased the frequency in which floors, counters, and railings in high traffic areas of the courthouse and other frequently visited county-owned facilities were cleaned by the county's vendor in order to reduce the spread of COVID-19 infection.

Public Facilities Enhancement – Mask Requirement Signage	\$100,000	5429	1.7: Other COVID-19 Public Health Expenses	On March 2, 2021, the Gwinnett County Board of Commissioners signed an ordinance that would require face coverings be worn in all facilities owned or leased by the county. Signage was purchased and installed using fiscal recovery funds for display in all public facilities to enforce county employees, residents, and visitors to wear a face covering which would deter the spread of COVID-19 in county facilities.
Small Business Economic Support for Courthouse Café Vendor	\$147,420	5436	2:36: Aid to Other Impacted Industries	Gwinnett County Department of Support Services oversees vendor operations where they apply to coverage of county owned building and facility operations. One of these operations is the provision of food services to the Gwinnett County Courthouse cafeteria. Due to court hearing delays and closures due to the pandemic, supply chain issues, and having to pay on average 26% in higher costs for supplies and ingredients, the Gwinnett County Courthouse Cafeteria vendor experienced a significant decrease in the amount of revenue it would typically receive when normal court proceedings occur. Fiscal Recovery funds are being used as economic support for this small business vendor.
Gwinnett County Community Navigators	\$800,000	5410	2.19 Social Determinants of Health: Community Health Workers or Benefits Navigators	Community navigators are responsible for fostering community relationship development with health, human, and social service community partners to best encompass the community-centric needs of that position’s main site. The position will

				serve as the resource representative for citizens in each district area of the community to help navigate needs and issues such as food insecurity, homelessness and emergency housing, utility and rental assistance, and other targeted social needs emerging currently and in the future. Funding for this valued service will continue through December 31, 2024.
Early Childhood Learning & Literacy	\$500,000	5437	2.14 Education Assistance: Early Learning	Through the Building Brains (B2) Anywhere Program, the Gwinnett County Department of Community Services reduces the kindergarten readiness gap and increases academic success by providing free and accessible early learning opportunities throughout the county starting at birth through age eight in collaboration with community partners. B2 programming takes place in mobile units that travel to public spaces, community centers, apartment complexes, places of worship, libraries, childcare facilities, and other community locations throughout the county. These mobile units provide literacy programming, STEAM enrichment, and hands-on activities for caregivers to help prepare children in their care to achieve academic success.
Warming Stations	\$999,068	5439	2.18 Housing Support: Other Housing Assistance	In order to address the growing need for homeless services in Gwinnett County, the Department of Community Services will oversee warming stations, utilizing current county facilities at 5 locations in the cities of Buford, Duluth, Lawrenceville, Norcross, and Snellville. Stations will provide

				<p>residents with temporary shelter, sanitation facilities, food, supplies, and contact with staffing in cases where additional assistance is required. Warming Stations offer a temporary solution for residents to enter a facility to relieve long term exposure to adverse elements. Generally, these are open during overnight hours as many public facilities and alternative shelters are utilized during daytime hours. There are two seasons each year for Winter 2021-2023 (Early Winter - January – March; Late Winter October-December.)</p>
<p>Gwinnett County Employees Premium Pay Program</p>	<p>\$11,209,964</p>	<p>5415</p>	<p>4.1: Public Sector Employees</p>	<p>Gwinnett County authorized premium pay to qualified employees working in the field with a higher risk of severe illness from COVID-19. The premium pay authorized non-exempt employees who work in field operations a 15% increase in pay and exempt employees who work in field operations a 7.5% increase in pay. Premium pay authorized for distribution was tied to the Governor’s continuation of the Public Health State of emergency, the current COVID-19 transmission rates in Gwinnett County, and distribution of the vaccine. Premium pay was distributed to eligible Gwinnett County employees January – June 2021.</p>

<p>ARPA Revenue Loss – Provision of Government Services</p>	<p>\$28,000,000</p>	<p>5414</p>	<p>6.1: Provision of Government Services</p>	<p>Gwinnett County will apply its revenue loss coverage section of the Local Fiscal Recovery Fund toward provision of Government services expense from its General Fund, Recreation Fund, and Local Transit Fund. Projects that were supplemented with recovery funding have direct service impacts to Gwinnett residents. Three of the main facilities that experience heavy foot traffic and directly impact our residents are the Courthouse, One Justice, and Gwinnett Justice and Administration Center which are each experiencing their own renovation and elevator/escalator service needs. Another facility of great need is the Records Management Center. This facility houses records that are critical for safe keeping and support the needs of our residents by ensuring these vital records are available as needed. The Harbin's Road construction project in Lawrenceville which directly impacts residents in a fast-growing part of Gwinnett was also chosen for assistance in addition to costs associated with administration of the 2022 Election cycle. From the Recreation Fund, Gwinnett County has selected the Harris Trail Greenway which will connect Tribble Mill Park in Lawrenceville to Harbins Park in Dacula, in addition to other maintenance projects and park operating costs since parks have a large impact on the health and well-being of our residents. Lastly, Recovery Funds are used for</p>
---	---------------------	-------------	--	---

				<p>maintenance and enhancements of Gwinnett's Transit system operation vendor. Fare revenues have still not fully recovered from the COVID-19 Pandemic so the support for this fund is crucial to keeping the transit system operating.</p>
<p>Centerville OneStop Expansion Project</p>	<p>\$25,000,000</p>	<p>5413</p>	<p>2.37 Economic Impact Assistance: Other</p>	<p>Gwinnett County is committed to the ongoing development of quality service, programming, and resource support throughout the County. This project will allow the County to expand its current Health and Human Services model and enhance community resource support in targeted underserved areas. These funds will be used to expand the Centerville OneStop location. The expansion of health and human services support will offer the County the opportunity to provide much needed services in public health, early learning, mental health, and family services that are necessary for sustaining the standard of Gwinnett excellence and creating a safe, livable, and healthy community. We anticipate completion of this construction project in 2023.</p>

## Projects

The chart provided on the following pages provides a high level summary of the allocated funds as approved by Gwinnett County Board of Commissioners on September 21, 2021 (GCID 2021-1192).



GCID 2021-1192  
 9.21.2021  
 (3.24.2022 Adj.)

**American Rescue Plan Act (ARPA)  
 Coronavirus State and Local Fiscal Recovery Funds**

Category	Project	Amount
		<b>\$181,855,587</b>
<b>Support Public Health Response</b>		<b>\$17,817,686</b>
	<b>COVID-19 Public Health Response</b>	
	Vaccination, COVID Testing/Tracing, etc.	\$4,837,500
	Vaccine Education & Outreach	\$500,000
	Mass Vaccination Site Facility Maintenance & Operations (through 12.31.2022)	\$476,000
	Eastside Vaccination Site Operations (through 12.31.2022)	\$6,105,788
	Vaccination Incentive Program (\$100 gift cards, est. 2,500 served)	\$798,398
	Gwinnett County Medical Costs	\$1,050,000
	<b>Public Health Infrastructure &amp; Equipment Enhancements</b>	<b>\$2,050,000</b>
	Mobile Clinic Expansion Project	\$1,000,000
	Mental Health & Substance Abuse Crisis Services	\$1,000,000
<b>Replace Public Sector Revenue Loss</b>		<b>\$28,000,000</b>
	<b>Government Services Affected by Revenue Reduction</b>	<b>\$28,000,000</b>
<b>Equity-Focused Services</b>		<b>\$62,159,868</b>
	<b>Facility &amp; Service Provisions</b>	
	Centerville One Stop	\$25,000,000
	Gwinnett One Stop	\$30,000,000
	Veteran Support Services	\$435,800
	Nonprofit Services - Target Areas	\$5,000,000
	Warming and Cooling Stations for Temporary Shelter (2022 - 2024)	\$999,068
	<b>Comprehensive Human Services Systems Needs Assessment</b>	<b>\$350,000</b>
	<b>Outreach &amp; Training Services</b>	<b>\$375,000</b>
<b>Address Negative Economic Impacts</b>		<b>\$39,094,920</b>
	<b>Rebuilding Tourism, Arts &amp; Entertainment</b>	<b>\$2,000,000</b>
	<b>Small Business Recovery &amp; Restart Program</b>	<b>\$5,000,000</b>
	<b>Workforce Development</b>	
	Youth Engagement	\$500,000
	Job Training & Development	\$500,000
	<b>Nonprofit Capacity Building &amp; Operating Support</b>	<b>\$5,000,000</b>
	Childcare Services	\$500,000
	Food Insecurity	\$1,216,000
	Early Childhood Learning & Literacy	\$500,000
	Transportation Services	\$500,000



GCID 2021-1192  
 9.21.2021  
 (3.24.2022 Adj.)

**American Rescue Plan Act (ARPA)  
 Coronavirus State and Local Fiscal Recovery Funds**

Category	Project	Amount
		<b>\$181,855,587</b>
<b>Address Negative Economic Impacts (continued)</b>		<b>\$39,094,920</b>
	<b>Other Gwinnett County Government Operational Needs</b>	
	Technology Enhancements	\$20,000,000
	Tax Commissioner Convenience Fees Waiver Program	\$1,850,000
	Community Navigator Program	\$800,000
	Enhanced Cleaning Services	\$300,000
	Public Facility Enhancements	\$100,000
	Equipment - Titan Modems for Cardiac Monitors	\$76,500
	Equipment - Forklift for PPE Distribution	\$40,000
	Branch Security Costs - Tax Commissioner	\$65,000
	Cafeteria Small Business Subsidy Support	\$147,420
<b>Premium Pay for Essential Workers</b>		<b>\$11,659,964</b>
	Premium Pay & Recruitment Incentives for Essential County Workers	\$300,000
	Pass-through Incentives to Vendors Providing Critical County Services	\$150,000
	Hazard Pay (Paid out to County employees 1.1.2021 - 6.11.2021)	\$11,209,964
<b>Water, Sewer &amp; Stormwater Infrastructure</b>		<b>\$14,000,000</b>
	Septic to Sewer Conversion Program	\$2,000,000
	Dam Rehabilitation Projects	\$10,000,000
	Home Repairs Assistance Program	\$2,000,000
<b>Broadband Infrastructure</b>		<b>\$5,000,000</b>
	Broadband Enhancements (QCT Areas)	\$5,000,000
<b>Program Administration</b>		<b>\$273,107</b>
	Program Administration	\$273,107
<b>Reserved for Future Needs</b>		<b>\$3,850,043</b>
	Future Need	\$3,850,043